## CHAPTER 1

## MANAGERIAL ACCOUNTING

SUMMARY OF QUESTIONS BY LEARNING OBJECTIVES AND BLOOM'S TAXONOMY

| Item | LO | BT | Item | LO | BT | Item | LO | BT | Item | LO | BT | Item | LO | BT |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| True-False Statements |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1. | 1 | C | 9. | 1 | K | 17. | 2 | C | 25. | 3 | C | 33. | 2 | C |
| 2. | 1 | K | 10. | 2 | K | 18. | 2 | K | 26. | 3 | C | 34. | 2 | K |
| 3. | 1 | K | 11. | 2 | K | 19. | 2 | K | 27. | 3 | K | 35. | 2 | K |
| 4. | 1 | K | 12. | 2 | K | 20. | 2 | K | 28. | 4 | K | 36. | 3 | K |
| 5. | 1 | K | 13. | 2 | K | 21. | 3 | K | 29. | 4 | K | 37. | 3 | K |
| 6. | 1 | K | 14. | 2 | C | 22. | 3 | K | 30. | 4 | K |  |  |  |
| 7. | 1 | C | 15. | 2 | C | 23. | 3 | K | 31. | 1 | K |  |  |  |
| 8. | 1 | K | 16. | 2 | K | 24. | 3 | K | 32. | 1 | K |  |  |  |
| Multiple Choice Questions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 38. | 1 | K | 61. | 1 | C | 84. | 2 | AP | 107. | 3 | AP | 130. | 3 | AP |
| 39. | 1 | C | 62. | 1 | K | 85. | 2 | C | 108. | 3 | AP | 131. | 3 | AP |
| 40. | 1 | K | 63. | 1 | C | 86. | 2 | C | 109. | 3 | AP | 132. | 3 | AP |
| 41. | 1 | C | 64. | 2 | C | 87. | 2 | C | 110. | 3 | AP | 133. | 3 | AP |
| 42. | 1 | K | 65. | 2 | K | 88. | 2 | C | 111. | 3 | AP | 134. | 3 | C |
| 43. | 1 | C | 66. | 2 | C | 89. | 2 | K | 112. | 3 | AP | 135. | 3 | C |
| 44. | 1 | K | 67. | 2 | K | 90. | 2 | C | 113. | 3 | AP | 136. | 4 | C |
| 45. | 1 | C | 68. | 2 | K | 91. | 2 | K | 114. | 3 | AP | 137. | 4 | K |
| 46. | 1 | C | 69. | 2 | K | 92. | 3 | K | 115. | 3 | AP | 138. | 4 | K |
| 47. | 1 | K | 70. | 2 | C | 93. | 3 | C | 116. | 3 | AP | 139. | 4 | C |
| 48. | 1 | K | 71. | 2 | C | 94. | 3 | C | 117. | 3 | AP | 140. | 4 | K |
| 49. | 1 | K | 72. | 2 | K | 95. | 3 | C | 118. | 3 | AP | 141. | 4 | K |
| 50. | 1 | K | 73. | 2 | K | 96. | 3 | C | 119. | 3 | AP | 142. | 1 | C |
| 51. | 1 | C | 74. | 2 | C | 97. | 3 | AP | 120. | 3 | AP | 143. | 1 | K |
| 52. | 1 | C | 75. | 2 | K | 98. | 3 | K | 121. | 3 | AP | 144. | 2 | K |
| 53. | 1 | K | 76. | 2 | C | 99. | 3 | C | 122. | 3 | AP | 145. | 2 | K |
| 54. | 1 | K | 77. | 2 | K | 100. | 3 | C | 123. | 3 | AP | st146. | 3 | K |
| 55. | 1 | K | 78. | 2 | K | 101. | 3 | K | 124. | 3 | AP | 147. | 3 | C |
| 56. | 1 | K | 79. | 2 | C | 102. | 3 | AP | 125. | 3 | AP | st148. | 3 | K |
| 57. | 1 | C | 80. | 2 | K | 103. | 3 | AP | 126. | 3 | AP | 149. | 3 | K |
| 58. | 1 | K | 81. | 2 | K | 104. | 3 | AP | 127. | 3 | AP | ${ }^{\text {st1}} 150$. | 3 | K |
| 59. | 1 | C | 82. | 2 | C | 105. | 3 | K | 128. | 3 | AP | 151. | 3 | K |
| 60. | 1 | K | 83. | 2 | C | 106. | 3 | AP | 129. | 3 | AP |  |  |  |
| Brief Exercises |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 152. | 2 | K | 154. | 2 | K | 156. | 2 | C | 158. | 3 | AP | 160. | 3 | AP |
| 153. | 2 | K | 155. | 2 | K | 157. | 3 | AP | 159. | 3 | AP | 161. | 3 | AP |
| Exercises |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 162. | 1 | C | 167. | 2 | AP | 172. | 3 | AP | 177. | 3 | AP | 182. | 3 | AP |
| 163. | 2 | C | 168. | 2 | C | 173. | 3 | AP | 178. | 3 | AP | 183. | 3 | AP |
| 164. | 2 | C | 169. | 2 | C | 174. | 3 | AP | 179. | 3 | AP | 184. | 3 | C |
| 165. | 2 | C | 170. | 3 | AP | 175. | 2,3 | AP | 180. | 3 | AN | 185. | 3 | AP |
| 166. | 2 | AP | 171. | 3 | C | 176. | 3 | AN | 181. | 3 | AN |  |  |  |


| Completion Statements |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 186. | 1 | K | 189. | 1 | K | 192. | 2 | K | 195. | 2 | K | 198. | 3 | K |
| 187. | 1 | K | 190. | 1 | K | 193. | 2 | K | 196. | 3 | K | 199. | 3 | K |
| 188. | 1 | K | 191. | 1 | K | 194. | 2 | K | 197. | 3 | K | 200. | 3 | K |
| Matching Statements |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 201. | 1 | K |  |  |  |  |  |  |  |  |  |  |  |  |
| Short-Answer Essay |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 202. | 1 | K | 204. | 2 | K | 206. | 2 | K | 208. | 2 | K |  |  |  |
| 203. | 1 | K | 205. | 2 | K | 207. | 4 | K |  |  |  |  |  |  |

This question also appears in a self-test at the student companion website.
SUMMARY OF LEARNING OBJECTIVES BY QUESTION TYPE

| Item | Type | Item | Type | Item | Type | Item | Type | Item | Type | Item | Type | Item | Type |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Learning Objective 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1. | TF | 8. | TF | 41. | MC | 48. | MC | 55. | MC | 62. | MC | 188. | C |
| 2. | TF | 9. | TF | 42. | MC | 49. | MC | 56. | MC | 63. | MC | 189. | C |
| 3. | TF | 31. | TF | 43. | MC | 50. | MC | 57. | MC | 142. | MC | 190. | C |
| 4. | TF | 32. | TF | 44. | MC | 51. | MC | 58. | MC | 143. | MC | 191. | C |
| 5. | TF | 38. | MC | 45. | MC | 52. | MC | 59. | MC | 162. | Ex | 201. | MA |
| 6. | TF | 39. | MC | 46. | MC | 53. | MC | 60. | MC | 186. | C | 202. | SA |
| 7. | TF | 40. | MC | 47. | MC | 54. | MC | 61. | MC | 187. | C | 203. | SA |
| Learning Objective 2 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 10. | TF | 20. | TF | 71. | MC | 81. | MC | 91. | MC | 165. | Ex | 204. | SA |
| 11. | TF | 33. | TF | 72. | MC | 82. | MC | 144. | MC | 166. | Ex | 205. | SA |
| 12. | TF | 34. | TF | 73. | MC | 83. | MC | 145. | MC | 167. | Ex | 206. | SA |
| 13. | TF | 64. | MC | 74. | MC | 84. | MC | 152. | BE | 168. | Ex | 208. | SA |
| 14. | TF | 65. | MC | 75. | MC | 85. | MC | 153. | BE | 169. | Ex |  |  |
| 15. | TF | 66. | MC | 76. | MC | 86. | MC | 154. | BE | 175. | Ex |  |  |
| 16. | TF | 67. | MC | 77. | MC | 87. | MC | 155. | BE | 192. | C |  |  |
| 17. | TF | 68. | MC | 78. | MC | 88. | MC | 156. | BE | 193. | C |  |  |
| 18. | TF | 69. | MC | 79. | MC | 89. | MC | 163. | Ex | 194. | C |  |  |
| 19. | TF | 70. | MC | 80. | MC | 90. | MC | 164. | Ex | 195. | C |  |  |
| Learning Objective 3 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 21. | TF | 95. | MC | 108. | MC | 121. | MC | 134. | MC | 170. | Ex | 183. | Ex |
| 22. | TF | 96. | MC | 109. | MC | 122. | MC | 135. | MC | 171. | Ex | 184. | Ex |
| 23. | TF | 97. | MC | 110. | MC | 123. | MC | 146. | MC | 172. | Ex | 185. | Ex |
| 24. | TF | 98. | MC | 111. | MC | 124. | MC | 147. | MC | 173. | Ex | 196. | C |
| 25. | TF | 99. | MC | 112. | MC | 125. | MC | 148. | MC | 174. | Ex | 197. | C |
| 26. | TF | 100. | MC | 113. | MC | 126. | MC | 149. | MC | 175. | Ex | 198. | C |
| 27. | TF | 101. | MC | 114. | MC | 127. | MC | 150. | MC | 176. | Ex | 199. | C |
| 35. | TF | 102. | MC | 115. | MC | 128. | MC | 151. | MC | 177. | Ex | 200. | C |
| 36. | TF | 103. | MC | 116. | MC | 129. | MC | 157. | BE | 178. | Ex |  |  |
| 37. | TF | 104. | MC | 117. | MC | 130. | MC | 158. | BE | 179. | Ex |  |  |
| 92. | MC | 105. | MC | 118. | MC | 131. | MC | 159. | BE | 180. | Ex |  |  |
| 93. | MC | 106. | MC | 119. | MC | 132. | MC | 160. | BE | 181. | Ex |  |  |
| 94. | MC | 107. | MC | 120. | MC | 133. | MC | 161. | BE | 182. | Ex |  |  |


| Learning Objective 4 |  |  |  |  |  |  |  |  |  |  |  |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | :---: | :---: | :---: | :---: | :---: |
| 28. | TF | 30. | TF | 137. | MC | 139. | MC | 141. | MC |  |  |
| 29. | TF | 136. | MC | 138. | MC | 140. | MC | 207. | SA |  |  |

Note: TF = True-False<br>BE = Brief Exercise<br>C = Completion<br>MC = Multiple Choice<br>Ex = Exercise

## CHAPTER LEARNING OBJECTIVES

1. Identify the features of managerial accounting and the functions of management. The primary users of managerial accounting reports issued as frequently as needed, are internal users, who are officers, department heads, managers, and supervisors in the company. The purpose of these reports is to provide special-purpose information for a particular user for a specific decision. The content of managerial accounting reports pertains to subunits of the business. It may be very detailed, and may extend beyond the double-entry accounting system. The reporting standard is relevance to the decision being made. No independent audits are required in managerial accounting. The functions of management are planning, directing, and controlling. Planning requires management to look ahead and to establish objectives. Directing involves coordinating the diverse activities and human resources of a company to produce a smooth-running operation. Controlling is the process of keeping the activities on track.
2. Describe the classes of manufacturing costs and the differences between product and period costs. Manufacturing costs are typically classified as either (1) direct materials, (2) direct labor, or (3) manufacturing overhead. Raw materials that can be physically and directly associated with the finished product during the manufacturing process are called direct materials. The work of factory employees that can be physically and directly associated with converting raw materials into finished goods is considered direct labor. Manufacturing overhead consists of costs that are indirectly associated with the manufacture of the finished product. Product costs are costs that are a necessary and integral part of producing the finished product. Product costs are also called inventoriable costs. These costs do not become expenses until the company sells the finished goods inventory. Period costs are costs that are identified with a specific time period rather than with a salable product. These costs relate to nonmanufacturing costs and therefore are not inventoriable costs.
3. Demonstrate how to compute cost of goods manufactured and prepare financial statements for a manufacturer. Companies add the cost of the beginning work in process to the total manufacturing costs for the current year to arrive at the total cost of work in process for the year. They then subtract the ending work in process from the total cost of work in process to arrive at the cost of goods manufactured. The difference between a merchandising and a manufacturing income statement is in the cost of goods sold section. A manufacturing cost of goods sold section shows beginning and ending finished goods inventories and the cost of goods manufactured. The difference between a merchandising and a manufacturing balance sheet is in the current assets section. The current assets section of a manufacturing company's balance sheet presents three inventory accounts: finished goods inventory, work in process inventory, and raw materials inventory.

4 Discuss trends in managerial accounting. Managerial accounting has experienced many changes in recent years, including a shift toward service companies as well as emphasis on ethical behavior. Improved practices include a focus on managing the value chain through techniques such as just-in-time inventory, total quality management, activity-based costing, and theory of constraints. The balanced scorecard is now used by many companies in order

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to attain a more comprehensive view of the company's operations. Finally, companies are now evaluating their performance with regard to their corporate social responsibility.

TRUE-FALSE STATEMENTS

1. Reports prepared in financial accounting are general-purpose reports, whereas reports prepared in managerial accounting are usually special-purpose reports.

Ans: T, LO: 1, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: Communication, IMA: Reporting
2. Managerial accounting information generally pertains to an entity as a whole and is highly aggregated.

Ans: F, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: Communication, IMA: Reporting
3. Managerial accounting applies to all forms of business organizations.

Ans: T, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: Communication, IMA: Reporting
4. Determining the unit cost of manufacturing a product is an output of financial accounting.

Ans: F, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: FSA
5. Managerial accounting internal reports are prepared more frequently than are classified financial statements.

Ans: T, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: Communication, IMA: Reporting
6. The management function of organizing and directing is mainly concerned with setting goals and objectives for the entity.

Ans: F, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Decision Modeling, AICPA PC: Leadership, IMA: Decision Analysis
7. The controller of a company is responsible for all of the accounting and finance issues a company faces..

Ans: F, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: Ethics, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
8. Controlling is the process of determining whether planned goals are being met.

Ans: T, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Decision Modeling, AICPA PC: Leadership, IMA: Internal Controls
9. Decision-making is an integral part of the planning, directing, and controlling functions.

Ans: T, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Strategic/Critical Thinking, AICPA FN: Decision Modeling, AICPA PC: Leadership, IMA: Decision Analysis
10. Direct materials costs and indirect materials costs are manufacturing overhead.

Ans: F, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Cost Management
11. Manufacturing costs that cannot be classified as direct materials or direct labor are classified as manufacturing overhead.

Ans: T, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Cost Management
12. Raw materials are equal to direct materials minus indirect materials.

Ans: F, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Cost Management
13. Raw materials that can be conveniently and directly associated with a finished product are called materials overhead.

Ans: F, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Cost Management
14. The total cost of a finished product does not generally contain equal amounts of materials, labor, and overhead costs.

Ans: T, LO: 2, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Cost Management
15. Both direct labor cost and indirect labor cost are product costs.

Ans: T, LO: 2, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Cost Management
16. Period costs include selling and administrative expenses.

Ans: T, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Cost Management
17. Indirect materials and indirect labor are both inventoriable costs.

Ans: T, LO: 2, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Cost Management
18. Direct materials and direct labor are the only product costs.

Ans: F, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Cost Management
19. Total period costs are deducted from total cost of work in process to calculate cost of goods manufactured.

Ans: F, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Cost Management
20. Period costs are not inventoriable costs.

Ans: T, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
21. Ending finished goods inventory appears on both the balance sheet and the income statement of a manufacturing company.

Ans: T, LO: 3, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
22. The beginning work in process inventory appears on both the balance sheet and the cost of goods manufactured schedule of a manufacturing company.

Ans: F, LO: 3, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
23. In calculating gross profit for a manufacturing company, the cost of goods manufactured is deducted from net sales.

Ans: F, LO: 3, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
24. Finished goods inventory does not appear on a cost of goods manufactured schedule.

Ans: T, LO: 3, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
25. If the ending work in process inventory is greater than the beginning work in process inventory, then the cost of goods manufactured will be less than total manufacturing costs for the period.

Ans: T, LO: 3, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Cost Management

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26. Finished goods inventory for a manufacturing company is equivalent to inventory for a merchandising company.

Ans: T, LO: 3, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
27. Raw materials inventory shows the cost of completed goods available for sale to customers.

Ans: F, LO: 3, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
28. The balanced scorecard approach attempts to maintain as little inventory on hand as possible.

Ans: F, LO: 4, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Risk Analysis, AICPA PC: Problem Solving, IMA: Performance Measurement
29. The supply chain is all the activities associated with providing a product or service.

Ans: F, LO: 4, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: None, IMA: Global Business
30. Many companies have significantly lowered inventory levels and costs using just-in-time inventory methods.

Ans: T, LO: 4, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Risk Analysis, AICPA PC: None, IMA: Cost Management
31. Managerial accounting is primarily concerned with managers and external users.

Ans: F, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Decision Modeling, AICPA PC: None, IMA: Business Economics
32. Planning involves coordinating the diverse activities and human resources of a company to produce a smooth running operation.

Ans: F, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Decision Modeling, AICPA PC: None, IMA: Business Economics
33. When the physical association of raw materials with the finished product is too small to trace in terms of cost, they are usually classified as indirect materials.

Ans: T, LO: 2, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Measurement, AICPA PC: None, IMA: Cost Management
34. Product costs are also called inventoriable costs.

Ans: T, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Measurement, AICPA PC: None, IMA: Cost Management
35. Direct materials become a cost of the finished goods manufactured when they are acquired, not when they are used.

Ans: F, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Measurement, AICPA PC: None, IMA: Cost Management
36. The sum of the direct materials costs, direct labor costs, and beginning work in process is the total manufacturing costs for the year.

Ans: F, LO: 3, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
37. In a manufacturing company balance sheet, manufacturing inventories are reported in the current assets section in the order of their expected use in production.

Ans: F, LO: 3, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
Answers to True-False Statements

| Item | Ans. | Item | Ans. | Item | Ans. | Item | Ans. | Item | Ans. | Item | Ans. | Item | Ans. |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| 1. | T | 7. | F | 13. | F | 19. | F | 25. | T | 31. | F | 37. | F |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :--- | :--- |
| 2. | F | 8. | T | 14. | T | 20. | T | 26. | T | 32. | F |  |  |
| 3. | T | 9. | T | 15. | T | 21. | T | 27. | F | 33. | T |  |  |
| 4. | F | 10. | F | 16. | T | 22. | F | 28. | F | 34. | T |  |  |
| 5. | T | 11. | T | 17. | T | 23. | F | 29. | F | 35. | F |  |  |
| 6. | F | 12. | F | 18. | F | 24. | T | 30. | T | 36. | F |  |  |

## MULTIPLE CHOICE QUESTIONS

38. Managerial accounting applies to each of the following types of businesses except
a. service firms.
b. merchandising firms.
c. manufacturing firms.
d. Managerial accounting applies to all types of firms.

Ans: d, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
39. Managerial accounting information is generally prepared for
a. stockholders.
b. creditors.
c. managers.
d. regulatory agencies.

Ans: c, LO: 1, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
40. Managerial accounting information
a. pertains to the entity as a whole and is highly aggregated.
b. pertains to subunits of the entity and may be very detailed.
c. is prepared only once a year.
d. is constrained by the requirements of generally accepted accounting principles.

Ans: b, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
41. The major reporting standard for presenting managerial accounting information is
a. relevance.
b. generally accepted accounting principles.
c. the cost principle.
d. the current tax law.

Ans: a, LO: 1, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
42. Managerial accounting is also called
a. management accounting.
b. controlling.
c. analytical accounting.
d. inside reporting.

Ans: a, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
43. Which of the following is not an internal user?
a. Creditor
b. Department manager
c. Controller
d. Treasurer

Ans: a, LO: 1, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: Professional Demeanor, IMA: Business Economics

## 1-8 Test Bank for Managerial Accounting, Eighth Edition

44. Managerial accounting does not encompass
a. calculating product cost.
b. calculating earnings per share.
c. determining cost behavior.
d. profit planning.

Ans: b, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: Professional Demeanor, IMA: Business Economics
45. Managerial accounting is applicable to
a. service entities.
b. manufacturing entities.
c. not-for-profit entities.
d. all of these.

Ans: d, LO: 1, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: Professional Demeanor, IMA: Business Economics
46. Management accountants would not
a. assist in budget planning.
b. prepare reports primarily for external users.
c. determine cost behavior.
d. be concerned with the impact of cost and volume on profits.

Ans: b, LO: 1, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
47. Internal reports must be communicated
a. daily.
b. monthly.
c. annually.
d. as needed.

Ans: d, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
48. Financial statements for external users can be described as
a. user-specific.
b. general-purpose.
c. special-purpose.
d. managerial reports.

Ans: b, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
49. Managerial accounting reports can be described as
a. general-purpose.
b. macro-reports.
c. special-purpose.
d. classified financial statements.

Ans: c, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
50. The reporting standard for external financial reports is
a. industry-specific.
b. company-specific.
c. generally accepted accounting principles.
d. department-specific.

Ans: c, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
51. Which of the following statements about internal reports is not true?
a. The content of internal reports may extend beyond the double-entry accounting system.
b. Internal reports may show all amounts at market values.
c. Internal reports may discuss prospective events.
d. Most internal reports are summarized rather than detailed.

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52. In an analogous sense, external user is to internal user as generally accepted accounting principles are to
a. timely.
b. special-purpose.
c. relevance to decision.
d. SEC.

Ans: c, LO: 1, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: Professional Demeanor, IMA: Reporting
53. Internal reports are generally
a. aggregated.
b. detailed.
c. regulated.
d. unreliable.

Ans: b, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
54. A distinguishing feature of managerial accounting is
a. external users.
b. general-purpose reports.
c. very detailed reports.
d. quarterly and annual reports.

Ans: c, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
55. What activities and responsibilities are not associated with management's functions?
a. Planning
b. Accountability
c. Controlling
d. Directing

Ans: b, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: Professional Demeanor, IMA: Reporting
56. Planning is a function that involves
a. hiring the right people for a particular job.
b. coordinating the accounting information system.
c. setting goals and objectives for an entity.
d. analyzing financial statements.

Ans: c, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Decision Modeling, AICPA PC: Professional Demeanor, IMA: Decision Analysis
57. The managerial function of controlling
a. is performed only by the controller of a company.
b. is only applicable when the company sustains a loss.
c. is concerned mainly with operating a manufacturing segment.
d. includes performance evaluation by management.

Ans: d, LO: 1, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Decision Modeling, AICPA PC: Professional Demeanor, IMA: Decision Analysis
58. Which of the following is not a management function?
a. Constraining
b. Planning
c. Controlling
d. Directing
59. A manager that is establishing objectives is performing which management function?
a. Controlling
b. Directing
c. Planning
d. Constraining

Ans: c, LO: 1, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Decision Modeling, AICPA PC: Problem Solving, IMA: Decision Analysis
60. The management function that requires managers to look ahead and establish objectives is
a. controlling.
b. directing.
c. planning.
d. constraining.

Ans: c, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Decision Modeling, AICPA PC: None, IMA: Decision Analysis
61. In determining whether planned goals are being met, a manager is performing the function of
a. planning.
b. follow-up.
c. directing.
d. controlling.

Ans: d, LO: 1, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Decision Modeling, AICPA PC: None, IMA: Decision Analysis
62. Which of the following is not a separate management function?
a. Planning
b. Directing
c. Decision-making
d. Controlling

Ans: c, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Decision Modeling, AICPA PC: None, IMA: Decision Analysis
63. Directing includes
a. providing a framework for management to have criteria to terminate employees when needed.
b. running a department under quality control standards universally accepted.
c. coordinating a company's diverse activities and human resources to produce a smooth-running operation.
d. developing a complex performance ranking system to give certain high performers good raises.

Ans: c, LO: 1, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Decision Modeling, AICPA PC: None, IMA: Decision Analysis
64. Both direct materials and indirect materials are
a. raw materials.
b. manufacturing overhead.
c. merchandise inventory.
d. sold directly to customers by a manufacturing company.

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65. The work of factory employees that can be physically and directly associated with converting raw materials into finished goods is
a. manufacturing overhead.
b. indirect materials.
c. indirect labor.
d. direct labor.

Ans: d, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Measurement, AICPA PC: None, IMA: FSA
66. Which one of the following would not be classified as manufacturing overhead?
a. Indirect labor
b. Direct materials
c. Insurance on factory building
d. Indirect materials

Ans: b, LO: 2, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
67. Manufacturing costs include
a. direct materials and direct labor only.
b. direct materials and manufacturing overhead only.
c. direct labor and manufacturing overhead only.
d. direct materials, direct labor, and manufacturing overhead.

Ans: d, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
68. Which one of the following is not a direct material?
a. A tire used for a lawn mower
b. Plastic used in the covered case for a home PC
c. Steel used in the manufacturing of steel-radial tires
d. Lubricant for a ball-bearing joint for a large crane

Ans: d, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Measurement, AICPA PC: None, IMA: FSA
69. Which one of the following is not a cost element in manufacturing a product?
a. Manufacturing overhead
b. Direct materials
c. Office salaries
d. Direct labor

Ans: c, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Measurement, AICPA PC: None, IMA: FSA
70. A manufacturing process requires small amounts of glue. The glue used in the production process is classified as a(n)
a. period cost.
b. indirect material.
c. direct material.
d. miscellaneous expense.

Ans: b, LO: 2, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Measurement, AICPA PC: None, IMA: FSA
71. The wages of a timekeeper in the factory would be classified as
a. a period cost.
b. direct labor.
c. indirect labor.
d. compliance costs.
72. Which one of the following is not considered as material costs?
a. Partially completed motor engines for a motorcycle plant
b. Bolts used in manufacturing the compressor of an engine
c. Rivets for the wings of a new commercial jet aircraft
d. Lumber used to build tables

Ans: a, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Measurement, AICPA PC: None, IMA: FSA
73. Which of the following is not a manufacturing cost category?
a. Cost of goods sold
b. Direct materials
c. Direct labor
d. Manufacturing overhead

Ans: a, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
74. As current technology changes manufacturing processes, it is likely that direct
a. labor will increase.
b. labor will decrease.
c. materials will increase.
d. materials will decrease.

Ans: b, LO: 2, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Decision Modeling, AICPA PC: Project Management, IMA: Business Economics
75. For the work of factory employees to be considered as direct labor, the work must be conveniently and
a. materially associated with raw materials conversion.
b. periodically associated with raw materials conversion.
c. physically associated with raw materials conversion.
d. promptly associated with raw materials conversion.

Ans: c, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
76. Which of the following is not classified as direct labor?
a. Bottlers of beer in a brewery
b. Copy machine operators at a copy shop
c. Wages of supervisors
d. Bakers in a bakery

Ans: c, LO: 2, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
77. Cotter pins and lubricants used irregularly in a production process are classified as
a. miscellaneous expense.
b. direct materials.
c. indirect materials.
d. nonmaterial materials.

Ans: c, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
78. Which of the following is not another name for the term manufacturing overhead?
a. Factory overhead
b. Pervasive costs
c. Burden
d. Indirect manufacturing costs

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79. Because of automation, which component of product cost is declining?
a. Direct labor
b. Direct materials
c. Manufacturing overhead
d. Advertising

Ans: a, LO: 2, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Decision Modeling, AICPA PC: Project Management, IMA: Business Economics
80. The product cost that is most difficult to associate with a product is
a. direct materials.
b. direct labor.
c. manufacturing overhead.
d. advertising.

Ans: c, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Decision Modeling, AICPA PC: Project Management, IMA: Business Economics
81. Manufacturing costs that cannot be classified as either direct materials or direct labor are known as
a. period costs.
b. nonmanufacturing costs.
c. selling and administrative expenses.
d. manufacturing overhead.

Ans: d, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
82. Which one of the following is an example of a period cost?
a. A change in benefits for the union workers who work in the New York plant of a Fortune 1000 manufacturer
b. Workers' compensation insurance on factory workers' wages allocated to the factory
c. A box cost associated with computers
d. A manager's salary for work that is done in the corporate head office

Ans: d, LO: 2, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Measurement, AICPA PC: None, IMA: FSA
83. Which one of the following costs would not be inventoriable?
a. Period costs
b. Factory insurance costs
c. Indirect materials
d. Indirect labor costs

Ans: a, LO: 2, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
84. Direct materials and direct labor of a company total $\$ 8,000,000$. If manufacturing overhead is $\$ 4,000,000$, what is direct labor cost?
a. $\$ 4,000,000$
b. $\$ 8,000,000$
c. $\$ 0$
d. Cannot be determined from the information provided

Ans: d, LO: 2, Bloom: AP, Difficulty: Medium, Min: 2, AACSB: Analytic, AICPA BB: Legal/Regulatory, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: FSA
85. Which of the following are period costs?
a. Raw materials
b. Direct materials and direct labor
c. Direct labor and manufacturing overhead
d. Selling expenses

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86. Sales commissions are classified as
a. overhead costs
b. period costs.
c. product costs.
d. indirect labor.

Ans: b, LO: 2, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
87. Product costs consist of
a. direct materials and direct labor only.
b. direct materials, direct labor, and manufacturing overhead.
c. selling and administrative expenses.
d. period costs.

Ans: b, LO: 2, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
88. Which one of the following represents a period cost?
a. The VP of Sales' salary and benefits
b. Overhead allocated to the manufacturing operations
c. Labor costs associated with quality control
d. Fringe benefits associated with factory workers

Ans: a, LO: 2, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
89. Product costs are also called
a. direct costs.
b. overhead costs.
c. inventoriable costs.
d. capitalizable costs.

Ans: c, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
90. For inventoriable costs to become expenses under the matching principle,
a. the product must be finished and in stock.
b. the product must be expensed based on its percentage-of-completion.
c. the product to which they attach must be sold.
d. all accounts payable must be settled.

Ans: c, LO: 2, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
91. As inventoriable costs expire, they become
a. selling expenses.
b. gross profit.
c. cost of goods sold.
d. sales revenue.

Ans: c, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
92. A manufacturing company calculates cost of goods sold as follows:
a. Beginning FG inventory + cost of goods purchased - ending FG inventory.
b. Ending FG inventory - cost of goods manufactured + beginning FG inventory.
c. Beginning FG inventory - cost of goods manufactured - ending FG inventory.
d. Beginning FG inventory + cost of goods manufactured - ending FG inventory.

Ans: d, LO: 3, Bloom: K, Difficulty: Medium, Min: 1, AACSB: Analytic, AICPA BB: Legal/Regulatory, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: FSA
93. A manufacturing company reports cost of goods manufactured as a(n)
a. current asset on the balance sheet.
b. administrative expense on the income statement.
c. component in the calculation of cost of goods sold on the income statement.
d. component of the raw materials inventory on the balance sheet.

Ans: c, LO: 3, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
94. The subtotal, "Cost of goods manufactured" appears on
a. a merchandising company's income statement.
b. a manufacturing company's income statement.
c. both a manufacturing and a merchandising company's income statement.
d. neither a merchandising nor a manufacturing company's income statement.

Ans: b, LO: 3, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
95. Cost of goods manufactured in a manufacturing company is analogous to
a. ending inventory in a merchandising company.
b. beginning inventory in a merchandising company.
c. cost of goods available for sale in a merchandising company.
d. cost of goods purchased in a merchandising company.

Ans: d, LO: 3, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
96. Cost of goods sold
a. only appears on merchandising companies' income statements.
b. only appears on manufacturing companies' income statements.
c. appears on both manufacturing and merchandising companies' income statements.
d. is calculated exactly the same for merchandising and manufacturing companies.

Ans: c, LO: 3, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
97. Kushman Combines, Inc. has \$20,000 of ending finished goods inventory as of December 31, 2019. If beginning finished goods inventory was $\$ 10,000$ and cost of goods sold was $\$ 50,000$, how much would Kushman report for cost of goods manufactured?
a. $\$ 70,000$
b. $\$ 10,000$
c. $\$ 60,000$
d. $\$ 40,000$

Ans: c, LO: 3, Bloom: AP, Difficulty: Medium, Min: 3, AACSB: Analytic, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: Problem Solving, IMA: Reporting

Solution: $\$ 50,000-\$ 10,000+\$ 20,000=\$ 60,000$
(Cost of goods sold - Beginning finished goods inventory + Ending finished goods inventory = Cost of goods manufactured)
98. Cost of goods manufactured is calculated as follows:
a. Beginning WIP + direct materials used + direct labor + manufacturing overhead + ending WIP.
b. Direct materials used + direct labor + manufacturing overhead - beginning WIP + ending WIP.
c. Beginning WIP + direct materials used + direct labor + manufacturing overhead ending WIP.
d. Direct materials used + direct labor + manufacturing overhead - ending WIP beginning WIP.

Ans: c, LO: 3, Bloom: K, Difficulty: Medium, Min: 2, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
99. If the amount of "Cost of goods manufactured" during a period exceeds the amount of "Total manufacturing costs" for the period, then
a. ending work in process inventory is greater than or equal to the amount of the beginning work in process inventory.
b. ending work in process is greater than the amount of the beginning work in process inventory.
c. ending work in process is equal to the cost of goods manufactured.
d. ending work in process is less than the amount of the beginning work in process inventory.

Ans: d, LO: 3, Bloom: C, Difficulty: Medium, Min: 2, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
100. On the costs of goods manufactured schedule, depreciation on factory equipment
a. is not listed because it is included with Depreciation Expense on the income statement.
b. appears in the manufacturing overhead section.
c. is not listed because it is not a product cost.
d. is not an inventoriable cost.

Ans: b, LO: 3, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
101. On the costs of goods manufactured schedule, the item raw materials inventory (ending) appears as a(n)
a. addition to raw materials purchases.
b. addition to raw materials available for use.
c. subtraction from raw materials available for use.
d. subtraction from raw materials purchases.

Ans: c, LO: 3, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
102. Dolan Company's accounting records reflect the following inventories:

Raw materials inventory
Dec. 31,2020 Dec. 31,2019
Work in process inventory \$310,000
\$260,000
Finished goods inventory
300,000 160,000

During 2020, $\$ 800,000$ of raw materials were purchased, direct labor costs amounted to $\$ 670,000$, and manufacturing overhead incurred was $\$ 640,000$.
The total raw materials available for use during 2020 for Dolan Company is
a. $\$ 1,110,000$.
b. $\$ 660,000$.
c. $\$ 750,000$.
d. $\$ 1,060,000$.

Ans: d, LO: 3, Bloom: AP, Difficulty: Hard, Min: 3, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Business Economics
Solution: $\$ 260,000+\$ 800,000=\$ 1,060,000$
(Beginning raw materials inventory + Purchases = Raw materials available)
103. Dolan Company's accounting records reflect the following inventories:

|  | Dec. 31, 2020 |  | Dec. 31, 2019 |
| :--- | :---: | :---: | :---: |
|  | $\$ 310,000$ |  | $\$ 260,000$ |
| Raw materials inventory | 300,000 |  | 160,000 |
| Work in process inventory | 190,000 |  | 150,000 |

During 2020, \$800,000 of raw materials were purchased, direct labor costs amounted to \$670,000, and manufacturing overhead incurred was \$640,000.
Dolan Company's total manufacturing costs incurred in 2020 amounted to
a. \$2,060,000.
b. $\$ 2,020,000$.
c. $\$ 1,920,000$.
d. $\$ 2,110,000$.

Ans: a, LO: 3, Bloom: AP, Difficulty: Hard, Min: 3, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Business Economics
Solution: $\$ 260,000+\$ 800,000-\$ 310,000=\$ 750,000 ; \$ 750,000+\$ 670,000+\$ 640,000=\$ 2,060,000$
(Beginning raw materials inventory + Purchases - Ending raw materials inventory = Raw materials used; Raw materials used + Direct labor + Manufacturing overhead incurred = Total manufacturing costs)
104. Dolan Company's accounting records reflect the following inventories:

|  | Dec. 31, 2020 |  | Dec. 31, 2019 |
| :--- | :---: | :---: | :---: |
| Raw materials inventory | $\$ 310,000$ |  | $\$ 260,000$ |
| Work in process inventory | 300,000 | 160,000 |  |
| Finished goods inventory | 190,000 |  | 150,000 |

During 2020, $\$ 800,000$ of raw materials were purchased, direct labor costs amounted to $\$ 670,000$, and manufacturing overhead incurred was $\$ 640,000$.
If Dolan Company's cost of goods manufactured for 2020 amounted to $\$ 1,890,000$, its cost of goods sold for the year is
a. $\$ 2,000,000$.
b. $\$ 1,750,000$.
c. $\$ 1,850,000$.
d. $\$ 1,930,000$.

Ans: c, LO: 3, Bloom: AP, Difficulty: Hard, Min: 3, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Business Economics
Solution: $\$ 150,000+\$ 1,890,000-\$ 190,000=\$ 1,850,000$
(Beginning finished goods inventory + Cost of goods manufactured - Ending finished goods inventory = Cost of goods sold)
105. What is work in process inventory generally described as?
a. Costs applicable to units that have been started in production but are only partially completed
b. Costs associated with the end stage of manufacturing that are almost always complete and ready for customers
c. Costs strictly associated with direct labor
d. Beginning stage production costs associated with labor costs dealing with bringing in raw materials from the shipping docks

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106. Worth Company reported the following year-end information: beginning work in process inventory, $\$ 180,000$; cost of goods manufactured, $\$ 866,000$; beginning finished goods inventory, $\$ 252,000$; ending work in process inventory, $\$ 220,000$; and ending finished goods inventory, $\$ 264,000$. Worth Company's cost of goods sold for the year is
a. $\$ 854,000$.
b. $\$ 878,000$.
c. $\$ 826,000$.
d. $\$ 602,000$.

Ans: a, LO: 3, Bloom: AP, Difficulty: Hard, Min: 3, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Business Economics
Solution: $\$ 252,000+\$ 866,000-\$ 264,000=\$ 854,000$
(Beginning finished goods inventory + Cost of goods manufactured - Ending finished goods inventory = Cost of goods sold)
107. Laflin Company reported the following year-end information:

| Beginning work in process inventory | $\$ 1,080,000$ |
| :--- | ---: |
| Beginning raw materials inventory | 300,000 |
| Ending work in process inventory | 900,000 |
| Ending raw materials inventory | 480,000 |
| Raw materials purchased | 960,000 |
| Direct labor | 900,000 |
| Manufacturing overhead | 720,000 |

Laflin Company's cost of goods manufactured for the year is
a. $\$ 2,400,000$.
b. $\$ 2,580,000$.
c. $\$ 2,220,000$.
d. $\$ 2,760,000$.

Ans: b, LO: 3, Bloom: AP, Difficulty: Hard, Min: 3, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Business Economics
Solution: $\$ 300,000+\$ 960,000-\$ 480,000=\$ 780,000 ; \$ 1,080,000+\$ 780,000+\$ 900,000+\$ 720,000-\$ 900,000=\$ 2,580,000$
(Beginning raw materials inventory + Purchases - Ending raw materials inventory = Raw materials used; Beginning work in process inventory + Raw materials used + Direct labor + Manufacturing overhead incurred - Ending work in process inventory = Cost of goods manufactured)
108. Benson Inc.'s accounting records reflect the following inventories:

|  | Dec. 31, 2019 |  | Dec. 31, 2020 |
| :--- | :---: | :---: | :---: |
|  | $\$ 80,000$ |  | $\$ 64,000$ |
| Raw materials inventory | 104,000 |  | 116,000 |
| Work in process inventory | 100,000 |  | 92,000 |

During 2020, Benson purchased $\$ 1,450,000$ of raw materials, incurred direct labor costs of $\$ 250,000$, and incurred manufacturing overhead totaling $\$ 160,000$.
How much raw materials were transferred to production during 2020 for Benson?
a. $\$ 1,386,000$
b. $\$ 1,466,000$
c. $\$ 1,450,000$
d. $\$ 1,434,000$

Ans: b, LO: 3, Bloom: AP, Difficulty: Hard, Min: 5, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: FSA
Solution: $\$ 80,000+\$ 1,450,000-\$ 64,000=\$ 1,466,000$
(Beginning raw materials inventory + Purchases - Ending raw materials inventory = Raw materials used)
109. Benson Inc.'s accounting records reflect the following inventories:

|  | Dec. 31, 2019 |  | Dec. 31, 2020 |
| :--- | :---: | :---: | :---: |
|  | $\$ 80,000$ |  | $\$ 64,000$ |
| Raw materials inventory | 104,000 |  | 116,000 |
| Work in process inventory | 100,000 |  | 92,000 |

During 2020, Benson purchased $\$ 1,450,000$ of raw materials, incurred direct labor costs of $\$ 250,000$, and incurred manufacturing overhead totaling $\$ 160,000$.
How much is total manufacturing costs incurred during 2020 for Benson?
a. $\$ 1,864,000$
b. $\$ 1,876,000$
c. $\$ 1,860,000$
d. $\$ 1,872,000$

Ans: b, LO: 3, Bloom: AP, Difficulty: Hard, Min: 5, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: FSA
Solution: $\$ 80,000+\$ 1,450,000-\$ 64,000=\$ 1,466,000 ; \$ 1,466,000+\$ 250,000+\$ 160,000=\$ 1,876,000$
(Beginning raw materials inventory + Purchases - Ending raw materials inventory = Raw materials used; Raw materials used + Direct labor + Manufacturing overhead incurred = Total manufacturing costs)
110. Benson Inc.'s accounting records reflect the following inventories:

|  | Dec. 31, 2016 |  | Dec. 31, 2017 |
| :--- | :---: | :---: | :---: |
| Raw materials inventory | $\$ 80,000$ |  | $\$ 64,000$ |
| Work in process inventory | 104,000 |  | 116,000 |
| Finished goods inventory | 100,000 |  | 92,000 |

During 2017, Benson purchased $\$ 1,450,000$ of raw materials, incurred direct labor costs of $\$ 250,000$, and incurred manufacturing overhead totaling \$160,000.
Assume Benson's cost of goods manufactured for 2017 amounted to $\$ 1,660,000$. How much would it report as cost of goods sold for the year?
a. $\$ 1,668,000$
b. $\$ 1,568,000$
c. $\$ 1,760,000$
d. $\$ 1,652,000$

Ans: a, LO: 3, Bloom: AP, Difficulty: Hard, Min: 5, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: Problem Solving, IMA: Reporting
Solution: $\$ 100,000+\$ 1,660,000-\$ 92,000=\$ 1,668,000$
(Beginning finished goods inventory + Cost of goods manufactured - Ending finished goods inventory = Cost of goods sold)
111. Walker Company reported the following year-end information:

| Beginning work in process inventory | $\$ 46,000$ |
| :--- | ---: |
| Beginning raw materials inventory | 24,000 |
| Ending work in process inventory | 50,000 |
| Ending raw materials inventory | 20,000 |
| Raw materials purchased | 830,000 |
| Direct labor | 440,000 |
| Manufacturing overhead | 100,000 |

How much is Walker's cost of goods manufactured for the year?
a. $\$ 834,000$
b. $\$ 1,374,000$
c. $\$ 1,370,000$
d. $\$ 1,378,000$

Ans: c, LO: 3, Bloom: AP, Difficulty: Hard, Min: 5, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: FSA
Solution: $\$ 24,000+\$ 830,000-\$ 20,000=\$ 834,000 ; \$ 46,000+\$ 834,000+\$ 440,000+\$ 100,000-\$ 50,000=\$ 1,370,000$
(Beginning raw materials inventory + Purchases - Ending raw materials inventory = Raw materials used; Beginning work in process inventory + Raw materials used + Direct labor + Manufacturing overhead incurred - Ending work in process inventory = Cost of goods manufactured)
112. Ogleby Inc.'s accounting records reflect the following inventories:

|  | Dec. 31,2019 |  | Dec. 31,2020 |
| :--- | :---: | :---: | :---: |
| Raw materials inventory | $\$ 120,000$ |  | $\$ 96,000$ |
| Work in process inventory | 156,000 |  | 174,000 |
| Finished goods inventory | 150,000 |  | 138,000 |

During 2020, Ogleby purchased $\$ 980,000$ of raw materials, incurred direct labor costs of $\$ 175,000$, and incurred manufacturing overhead totaling $\$ 224,000$.
How much is total manufacturing costs incurred during 2020 for Ogleby?
a. $\$ 1,385,000$
b. $\$ 1,403,000$
c. $\$ 1,379,000$
d. $\$ 1,415,000$

Ans: b, LO: 3, Bloom: AP, Difficulty: Hard, Min: 5, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: FSA
Solution: \$120,000 + \$980,000 - \$96,000 = \$1,004,000; \$1,004,000 + \$175,000 + \$224,000 = \$1,403,000
(Beginning raw materials inventory + Purchases - Ending raw materials inventory = Raw materials used; Raw materials used + Direct labor + Manufacturing overhead incurred = Total manufacturing costs)
113. Ogleby Inc.'s accounting records reflect the following inventories:

|  | Dec. 31,2019 |  | Dec. 31, 2020 |
| :--- | :---: | :---: | :---: |
| Raw materials inventory | $\$ 120,000$ |  | $\$ 96,000$ |
| Work in process inventory | 156,000 |  | 174,000 |
| Finished goods inventory | 150,000 |  | 138,000 |

During 2020, Ogleby purchased $\$ 980,000$ of raw materials, incurred direct labor costs of $\$ 175,000$, and incurred manufacturing overhead totaling \$224,000.
How much would Ogleby Manufacturing report as cost of goods manufactured for 2020?
a. $\$ 1,229,000$
b. $\$ 1,397,000$
c. $\$ 1,391,000$
d. $\$ 1,385,000$

Ans: d, LO: 3, Bloom: AP, Difficulty: Hard, Min: 5, AACSB: Analytic, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: Problem Solving, IMA: Reporting
Solution: $\$ 120,000+\$ 980,000-\$ 96,000=\$ 1,004,000 ; \$ 156,000+\$ 1,004,000+\$ 175,000+\$ 224,000-\$ 174,000=\$ 1,385,000$
(Beginning raw materials inventory + Purchases - Ending raw materials inventory = Raw materials used; Beginning work in process inventory + Raw materials used + Direct labor + Manufacturing overhead incurred - Ending work in process inventory = Cost of goods manufactured)
114. Wasson Company reported the following year-end information:

| Beginning work in process inventory | $\$ 35,000$ |
| :--- | ---: |
| Beginning raw materials inventory | 18,000 |
| Ending work in process inventory | 38,000 |
| Ending raw materials inventory | 15,000 |
| Raw materials purchased | 560,000 |
| Direct labor | 210,000 |
| Manufacturing overhead | 120,000 |

How much is Wasson's total cost of work in process for the year?
a. $\$ 925,000$
b. $\$ 893,000$
c. $\$ 890,000$
d. $\$ 928,000$
(Beginning raw materials inventory + Purchases - Ending raw materials inventory = Raw materials used; Beginning work in process inventory + Raw materials used + Direct labor + Manufacturing overhead incurred = Total cost of work in process)
115. Edmiston Company reported the following year-end information: beginning work in process inventory, $\$ 80,000$; cost of goods manufactured, $\$ 750,000$; beginning finished goods inventory, $\$ 50,000$; ending work in process inventory, $\$ 70,000$; and ending finished goods inventory, $\$ 40,000$. How much is Edmiston's cost of goods sold for the year?
a. $\$ 750,000$
b. $\$ 760,000$
c. $\$ 740,000$
d. $\$ 770,000$

Ans: b, LO: 3, Bloom: AP, Difficulty: Medium, Min: 5, AACSB: Analytic, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: Problem Solving, IMA: Reporting
Solution: $\$ 50,000+\$ 750,000-\$ 40,000=\$ 760,000$
(Beginning finished goods inventory + Cost of goods manufactured - Ending finished goods inventory = Cost of goods sold)
116. Using the following information, compute the direct materials used.
Raw materials inventory, January $1 \quad \$ \quad 20,000$

Raw materials inventory, December 31 40,000
Work in process, January $1 \quad 18,000$
Work in process, December 31 12,000
Finished goods, January 1 40,000
Finished goods, December 31 32,000
Raw materials purchases 1,700,000
Direct labor 760,000
Factory utilities 150,000
Indirect labor 50,000
Factory depreciation 400,000
Operating expenses 420,000
a. $\$ 1,760,000$.
b. $\$ 1,720,000$.
c. $\$ 1,700,000$.
d. $\$ 1,680,000$.

Ans: d, LO: 3, Bloom: AP, Difficulty: Hard, Min: 5, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: FSA
Solution: $\$ 20,000+\$ 1,700,000-\$ 40,000=\$ 1,680,000$
(Beginning raw materials inventory + Purchases - Ending raw materials inventory = Raw materials used)
117. Assuming that the direct materials used are $\$ 1,700,000$, compute the total manufacturing costs using the following information.

| Raw materials inventory, January 1 | $\$ 20,000$ |
| :--- | ---: | ---: |
| Raw materials inventory, December 31 | 40,000 |
| Work in process, January 1 | 18,000 |
| Work in process, December 31 | 12,000 |
| Finished goods, January 1 | 40,000 |
| Finished goods, December 31 | 32,000 |
| Raw materials purchases | $1,700,000$ |
| Direct labor | 760,000 |
| Factory utilities | 150,000 |
| Indirect labor | 50,000 |
| Factory depreciation | 400,000 |
| Operating expenses | 420,000 |

a. $\$ 3,060,000$.
b. $\$ 3,066,000$.
c. $\$ 2,860,000$
d. $\$ 3,480,000$

Ans: a, LO: 3, Bloom: AP, Difficulty: Hard, Min: 5, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: FSA
Solution: $\$ 1,700,000+\$ 760,000+\$ 150,000+\$ 50,000+\$ 400,000=\$ 3,060,000$
(Direct materials used + Direct labor + Factory utilities + Indirect labor + Factory depreciation = Total manufacturing costs)
118. Using $\$ 3,000,000$ as the total manufacturing costs, compute the cost of goods manufactured using the following information.

| Raw materials inventory, January 1 | 20,000 |
| :--- | ---: | ---: |
| Raw materials inventory, December 31 | 40,000 |
| Work in process, January 1 | 18,000 |
| Work in process, December 31 | 12,000 |
| Finished goods, January 1 | 40,000 |
| Finished goods, December 31 | 32,000 |
| Raw materials purchases | $1,700,000$ |
| Direct labor | 760,000 |
| Factory utilities | 150,000 |
| Indirect labor | 50,000 |
| Factory depreciation | 400,000 |
| Operating expenses | 420,000 |

a. $\$ 3,014,000$.
b. $\$ 2,994,000$.
c. $\$ 3,006,000$.
d. $\$ 3,008,000$.

Ans: c, LO: 3, Bloom: AP, Difficulty: Hard, Min: 5, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: FSA
Solution: \$18,000 + \$3,000,000 - \$12,000 = \$3,006,000
(Beginning work in process inventory + Total manufacturing costs - Ending work in process inventory $=$ Cost of goods manufactured)
119. Using $\$ 3,040,000$ as the cost of goods manufactured, compute the cost of goods sold using the following information.

| Raw materials inventory, January 1 | $\$$ | 20,000 |
| :--- | ---: | ---: |
| Raw materials inventory, December 31 | 40,000 |  |
| Work in process, January 1 | 18,000 |  |
| Work in process, December 31 | 12,000 |  |
| Finished goods, January 1 | 40,000 |  |
| Finished goods, December 31 | 32,000 |  |
| Raw materials purchases | $1,700,000$ |  |
| Direct labor | 760,000 |  |
| Factory utilities | 150,000 |  |
| Indirect labor | 50,000 |  |
| Factory depreciation | 400,000 |  |
| Operating expenses | 420,000 |  |

a. $\$ 3,046,000$.
b. $\$ 3,008,000$.
c. $\$ 3,032,000$.
d. $\$ 3,048,000$.

Ans: d, LO: 3, Bloom: AP, Difficulty: Hard, Min: 5, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving,
IMA: FSA
Solution: $\$ 40,000+\$ 3,040,000-\$ 32,000=\$ 3,048,000$
(Beginning finished goods inventory + Cost of goods manufactured - Ending finished goods inventory = Cost of goods sold)
120. Using the following information, compute the cost of direct materials used.

| Raw materials inventory, January 1 | \$ | 30,000 |
| :--- | ---: | ---: |
| Raw materials inventory, December 31 | 60,000 |  |
| Work in process, January 1 | 27,000 |  |
| Work in process, December 31 | 18,000 |  |
| Finished goods, January 1 | 60,000 |  |
| Finished goods, December 31 | 48,000 |  |
| Raw materials purchases | $1,800,000$ |  |
| Direct labor | 890,000 |  |
| Factory utilities | 225,000 |  |
| Indirect labor | 75,000 |  |
| Factory depreciation | 500,000 |  |
| Operating expenses | 630,000 |  |

a. $\$ 1,740,000$.
b. $\$ 1,830,000$.
c. $\$ 1,800,000$.
d. $\$ 1,770,000$.

Ans: d, LO: 3, Bloom: AP, Difficulty: Hard, Min: 5, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: FSA
Solution: \$30,000 + \$1,800,000 - \$60,000 = \$1,770,000
(Beginning raw materials inventory + Purchases - Ending raw materials inventory = Raw materials used)
121. Assuming the cost of direct materials used is $\mathbf{\$ 1 , 8 0 0}, \mathbf{0 0 0}$, compute the total manufacturing costs using the information below.

| Raw materials inventory, January 1 | $\$ 30,000$ |
| :--- | ---: | ---: |
| Raw materials inventory, December 31 | 60,000 |
| Work in process, January 1 | 27,000 |
| Work in process, December 31 | 18,000 |
| Finished goods, January 1 | 60,000 |
| Finished goods, December 31 | 48,000 |
| Raw materials purchases | $1,800,000$ |
| Direct labor | 890,000 |
| Factory utilities | 225,000 |
| Indirect labor | 75,000 |
| Factory depreciation | 500,000 |
| Operating expenses | 630,000 |

a. $\$ 3,490,000$.
b. $\$ 3,499,000$.
c. $\$ 3,190,000$
d. $\$ 4,120,000$

Ans: a, LO: 3, Bloom: AP, Difficulty: Hard, Min: 5, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: FSA
Solution: $\$ 1,800,000+\$ 890,000+\$ 225,000+\$ 75,000+\$ 500,000=\$ 3,490,000$
(Direct materials used + Direct labor + Factory utilities + Indirect labor + Factory depreciation = Total manufacturing costs)
122. Assuming that the total manufacturing costs are $\$ 3,400,000$, compute the cost of goods manufactured using the information below.

| Raw materials inventory, January 1 | 30,000 |
| :--- | ---: | ---: |
| Raw materials inventory, December 31 | 60,000 |
| Work in process, January 1 | 27,000 |
| Work in process, December 31 | 18,000 |
| Finished goods, January 1 | 60,000 |
| Finished goods, December 31 | 48,000 |
| Raw materials purchases | $1,800,000$ |
| Direct labor | 890,000 |
| Factory utilities | 225,000 |
| Indirect labor | 75,000 |
| Factory depreciation | 500,000 |
| Operating expenses | 630,000 |

a. $\$ 3,421,000$.
b. $\$ 3,391,000$.
c. $\$ 3,409,000$.
d. $\$ 3,142,000$.

Ans: c, LO: 3, Bloom: AP, Difficulty: Hard, Min: 5, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: FSA
Solution: \$27,000 + \$3,400,000 - \$18,000 = \$3,409,000
(Beginning work in process inventory + Total manufacturing costs - Ending work in process inventory $=$ Cost of goods manufactured)
123. Assuming that the cost of goods manufactured is $\mathbf{\$ 3 , 4 6 0 , 0 0 0}$ compute the cost of goods sold using the following information.

| Raw materials inventory, January 1 | 30,000 |
| :--- | ---: | ---: |
| Raw materials inventory, December 31 | 60,000 |
| Work in process, January 1 | 27,000 |
| Work in process, December 31 | 18,000 |
| Finished goods, January 1 | 60,000 |
| Finished goods, December 31 | 48,000 |
| Raw materials purchases | $1,800,000$ |
| Direct labor | 890,000 |
| Factory utilities | 225,000 |
| Indirect labor | 75,000 |
| Factory depreciation | 500,000 |
| Operating expenses | 630,000 |

a. $\$ 3,469,000$.
b. $\$ 3,412,000$.
c. $\$ 3,448,000$.
d. $\$ 3,472,000$.

Ans: d, LO: 3, Bloom: AP, Difficulty: Hard, Min: 5, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving,
IMA: FSA
Solution: $\$ 60,000+\$ 3,460,000-\$ 48,000=\$ 3,472,000$
(Beginning finished goods inventory + Cost of goods manufactured - Ending finished goods inventory $=$ Cost of goods sold)
124. Samson Company reported total manufacturing costs of $\$ 320,000$, manufacturing overhead totaling $\$ 52,000$, and direct materials totaling $\$ 64,000$. How much is direct labor cost?
a. Cannot be determined from the information provided.
b. $\$ 268,000$
c. $\$ 256,000$
d. $\$ 204,000$

Ans: d, LO: 3, Bloom: AP, Difficulty: Hard, Min: 5, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: FSA
Solution: $\$ 320,000-\$ 64,000-\$ 52,000=\$ 204,000$
(Total manufacturing costs - Direct materials - Manufacturing overhead = Direct labor cost)
125. Given the following data for Mehring Company, compute (A) total manufacturing costs and (B) cost of goods manufactured:

| Direct materials used | $\$ 230,000$ | Beginning work in process | $\$ 30,000$ |
| :--- | ---: | :--- | ---: |
| Direct labor | 150,000 | Ending work in process | 15,000 |
| Manufacturing overhead | 255,000 | Beginning finished goods | 38,000 |
| Operating expenses | 263,000 | Ending finished goods | 23,000 |


|  | $\frac{(A)}{(B)}$ | $\frac{(B)}{}$ |
| :--- | :--- | :--- |
| a. | $\$ 620,000$ |  |
| b. | $\$ 635,000$ |  |
| c. | $\$ 635,000$ | $\$ 620,000$ |
| d. | $\$ 650,000$ | $\$ 650,000$ |
|  |  | $\$ 665,000$ |

Ans: c, LO: 3, Bloom: AP, Difficulty: Hard, Min: 5, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: FSA
Solution: $\$ 230,000+\$ 150,000+\$ 255,000=\$ 635,000 ; \$ 30,000+\$ 635,000-\$ 15,000=\$ 650,000$
(Direct materials + Direct labor + Manufacturing overhead = Total manufacturing costs; Beginning work in process + Total manufacturing costs - Ending work in process $=$ Cost of goods manufactured)
126. Penner Company reported total manufacturing costs of $\$ 450,000$, manufacturing overhead totaling $\$ 78,000$, and direct materials totaling $\$ 96,000$. How much is direct labor cost?
a. Cannot be determined from the information provided.
b. $\$ 624,000$
c. $\$ 354,000$
d. $\$ 276,000$

Ans: d, LO: 3, Bloom: AP, Difficulty: Medium, Min: 3, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: FSA
Solution: $\$ 450,000-\$ 96,000-\$ 78,000=\$ 276,000$
(Total manufacturing costs - Direct materials - Manufacturing overhead = Direct labor cost)
127. Given the following data for Glennon Company, compute $(\mathrm{A})$ total manufacturing costs and (B) costs of goods manufactured:

| Direct materials used | $\$ 270,000$ | Beginning work in process | $\$ 40,000$ |
| :--- | ---: | :--- | ---: |
| Direct labor | 200,000 | Ending work in process | 20,000 |
| Manufacturing overhead | 250,000 | Beginning finished goods | 50,000 |
| Operating expenses | 350,000 | Ending finished goods | 30,000 |


|  | $\frac{(A)}{}$ | $(B)$ |
| :--- | :--- | :--- |
| a. | $\$ 700,000$ | $\$ 740,000$ |
| b. | $\$ 720,000$ | $\$ 700,000$ |
| c. | $\$ 720,000$ | $\$ 740,000$ |
| d. | $\$ 740,000$ | $\$ 760,000$ |

Ans: c, LO: 3, Bloom: AP, Difficulty: Medium, Min: 5, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: FSA
Solution: $\$ 270,000+\$ 200,000+\$ 250,000=\$ 720,000 ; \$ 40,000+\$ 720,000-\$ 20,000=\$ 740,000$
(Direct materials + Direct labor + Manufacturing overhead = Total manufacturing costs; Beginning work in process + Total manufacturing costs - Ending work in process $=$ Cost of goods manufactured)
128. Barton Company has beginning work in process inventory of $\$ 144,000$ and total manufacturing costs of $\$ 686,000$. If cost of goods manufactured is $\$ 660,000$, what is the cost of the ending work in process inventory?
a. $\$ 150,000$.
b. $\$ 118,000$.
c. $\$ 190,000$.
d. $\$ 170,000$.

Ans: d, LO: 3, Bloom: AP, Difficulty: Medium, Min: 5, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: FSA
Solution: $\$ 144,000+\$ 686,000-X=\$ 660,000 ; X=\$ 170,000$
(Beginning work in process + Total manufacturing costs - Ending work in process = Cost of goods manufactured)
129. Gammil Company has beginning and ending raw materials inventories of $\$ 96,000$ and $\$ 120,000$, respectively. If direct materials used were $\$ 490,000$, what was the cost of raw materials purchased?
a. $\$ 490,000$.
b. $\$ 520,000$.
c. $\$ 466,000$.
d. $\$ 514,000$.

Ans: d, LO: 3, Bloom: AP, Difficulty: Medium, Min: 3, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: FSA
Solution: \$96,000 + X - \$120,000 = \$490,000; X = \$514,000
(Beginning raw materials inventory + Purchases - Ending raw materials inventory = Raw materials used)
130. Molina Company has beginning and ending work in process inventories of $\$ 130,000$ and $\$ 145,000$ respectively. If total manufacturing costs are $\$ 680,000$, what is the total cost of goods manufactured?
a. $\$ 810,000$.
b. $\$ 825,000$.
c. $\$ 665,000$.
d. $\$ 695,000$.

Ans: c, LO: 3, Bloom: AP, Difficulty: Medium, Min: 3, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: Problem Solving, IMA: Reporting
Solution: $\$ 130,000+\$ 680,000-\$ 145,000=\$ 665,000$
(Beginning work in process inventory + Total manufacturing costs - Ending work in process inventory $=$ Cost of goods manufactured)
131. Costas Company has beginning and ending raw materials inventories of $\$ 64,000$ and $\$ 80,000$, respectively. If direct materials used were $\$ 310,000$, what was the cost of raw materials purchased?
a. $\$ 310,000$.
b. $\$ 330,000$.
c. $\$ 294,000$.
d. $\$ 326,000$.

Ans: d, LO: 3, Bloom: AP, Difficulty: Medium, Min: 3, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: FSA
Solution: \$64,000 + X - \$80,000 = \$310,000; X = \$326,000
(Beginning raw materials inventory + Purchases - Ending raw materials inventory = Direct materials used)
132. Wood Company has beginning work in process inventory of $\$ 138,000$ and total manufacturing costs of $\$ 477,000$. If cost of goods manufactured is $\$ 480,000$, what is the cost of the ending work in process inventory?
a. $\$ 120,000$.
b. $\$ 141,000$.
c. $\$ 150,000$.
d. $\$ 135,000$.

Ans: d, LO: 3, Bloom: AP, Difficulty: Medium, Min: 3, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: FSA
Solution: \$138,000 + \$477,000 - X = \$480,000; X = \$135,000
(Beginning work in process inventory + Total manufacturing cost - Ending work in process inventory $=$ Cost of goods manufactured)
133. Given the following data for Harder Company, compute cost of goods manufactured:

| Direct materials used | $\$ 120,000$ | Beginning work in process | $\$ 20,000$ |
| :--- | ---: | :--- | ---: |
| Direct labor | 200,000 | Ending work in process | 10,000 |
| Manufacturing overhead | 180,000 | Beginning finished goods | 25,000 |
| Operating expenses | 175,000 | Ending finished goods | 15,000 |

a. $\$ 490,000$
b. $\$ 500,000$
c. $\$ 510,000$
d. $\$ 520,000$

Ans: c, LO: 3, Bloom: AP, Difficulty: Medium, Min: 3, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: FSA
Solution: $\$ 20,000+\$ 120,000+\$ 200,000+\$ 180,000-\$ 10,000=\$ 510,000$
(Beginning work in process inventory + Direct materials used + Direct labor + Manufacturing overhead - Ending work in process inventory $=$ Cost of goods manufactured)
134. Which one of the following does not appear on the balance sheet of a manufacturing company?
a. Finished goods inventory
b. Work in process inventory
c. Cost of goods manufactured

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d. Raw materials inventory

Ans: c, LO: 3, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting 135. The equivalent of finished goods inventory for a merchandising firm is referred to as
a. purchases.
b. cost of goods purchased.
c. inventory.
d. raw materials inventory.

Ans: c, LO: 3, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
136. How have many companies significantly lowered inventory levels and costs?
a. They use activity-based costing.
b. They utilize a balanced scorecard system.
c. They have a just-in-time method.
d. They focus on total quality management.

Ans: c, LO: 4, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
137. What term describes all business processes associated with providing a product or service?
a. The manufacturing chain
b. The product chain
c. The supply chain
d. The value chain

Ans: d, LO: 4, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Measurement, AICPA PC: None, IMA: FSA
138. Which one of the following managerial accounting approaches attempts to allocate manufacturing overhead in a more meaningful fashion?
a. Balanced scorecard
b. Just-in-time inventory
c. Activity-based costing
d. Total quality management

Ans: c, LO: 4, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Decision Modeling, AICPA PC: None, IMA: Performance Measurement
139. What is "balanced" in the balanced scorecard approach?
a. The number of products produced
b. The emphasis on financial and non-financial performance measurements
c. The amount of costs allocated to products
d. The number of defects found on each product

Ans: b, LO: 4, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Decision Modeling, AICPA PC: None, IMA: Performance Measurement
140. Which one of the following characteristics would likely be associated with a just-in-time inventory method?
a. Ending inventory of work in process that would allow several production runs
b. A backlog of inventory orders not yet shipped
c. Minimal finished goods inventory on hand
d. An understanding with customers that they may come to the showroom and select from inventory on hand

Ans: c, LO: 4, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Decision Modeling, AICPA PC: Project Management, IMA: Business Economics
141. Many companies now focus on reducing defects in finished products with the goal of zero defects. This is called
a. Activity-based costing.
b. Balanced scorecard.
c. Value chain.
d. Total quality management.

Ans: d, LO: 4, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Decision Modeling, AICPA PC: Project Management, IMA: Business Economics
142. Financial and managerial accounting are similar in that both
a. have the same primary users.
b. produce general-purpose reports.
c. have reports that are prepared quarterly and annually.
d. deal with the economic events of an enterprise.

Ans: d, LO: 1, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: None, IMA: Business Economics
143. The function that pertains to keeping the activities of the enterprise on track is
a. planning.
b. directing.
c. controlling.
d. accounting.

Ans: c, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Resource Management, AICPA FN: Decision Modeling, AICPA PC: Project Management, IMA: Performance Measurement
144. Property taxes on a manufacturing plant are an element of a

|  | Product Cost |  |  |
| :--- | :---: | :---: | :---: |
|  | Period Cost |  |  |
| a. | Yes | No |  |
| b. | Yes |  | Yes |
| c. | No |  | Yes |
| d. | No |  | No |

Ans: a, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Measurement, AICPA PC: None, IMA: FSA
145. For a manufacturing company, which of the following is an example of a period cost rather than a product cost?
a. Depreciation on factory equipment
b. Wages of salespersons
c. Wages of machine operators
d. Insurance on factory equipment

Ans: b, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
146. For a manufacturing firm, cost of goods available for sale is computed by adding the beginning finished goods inventory to
a. cost of goods purchased.
b. cost of goods manufactured.
c. net purchases.
d. total manufacturing costs.

Ans: b, SO: 3, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
147. If the cost of goods manufactured is less than the cost of goods sold, which of the following is correct?
a. Finished Goods Inventory has increased.
b. Work in Process Inventory has increased.
c. Finished Goods Inventory has decreased.
d. Work in Process Inventory has decreased.

Ans: c, SO: 3, Bloom: C, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: None, IMA: Business Economics
148. The principal difference between a merchandising and a manufacturing income statement is the
a. cost of goods sold section.
b. extraordinary item section.
c. operating expense section.
d. revenue section.

Ans: a, LO: 3, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
149. If the total manufacturing costs are greater than the cost of goods manufactured, which of the following is correct?
a. Work in Process Inventory has increased.
b. Finished Goods Inventory has increased.
c. Work in Process Inventory has decreased.
d. Finished Goods Inventory has decreased.

Ans: a, LO: 3, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Measurement, AICPA PC: None, IMA: Business Economics
150. The sum of the direct materials costs, direct labor costs, and manufacturing overhead incurred is the
a. cost of goods manufactured.
b. total manufacturing overhead.
c. total manufacturing costs.
d. total cost of work in process.

Ans: c, LO: 3, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Measurement, AICPA PC: None, IMA: Business Economics
151. The inventory accounts that show the cost of completed goods on hand and the costs applicable to production that is only partially completed are, respectively
a. Work in Process Inventory and Raw Materials Inventory.
b. Finished Goods Inventory and Raw Materials Inventory.
c. Finished Goods Inventory and Work in Process Inventory.
d. Raw Materials Inventory and Work in Process Inventory.

Ans: c, LO: 3, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting

Answers to Multiple Choice Questions

| Item | Ans. | Item | Ans. | Item | Ans. | Item | Ans. | Item | Ans. | Item | Ans. | Item | Ans. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 38. | d | 55. | b | 72. | a | 89. | c | 106. | a | 123. | d | 140. | c |
| 39. | c | 56. | c | 73. | a | 90. | c | 107. | b | 124. | d | 141. | d |
| 40. | b | 57. | d | 74. | b | 91. | c | 108. | b | 125. | c | 142. | d |
| 41. | a | 58. | a | 75. | c | 92. | d | 109. | b | 126. | d | 143. | c |
| 42. | a | 59. | c | 76. | c | 93. | c | 110. | a | 127. | c | 144. | a |
| 43. | a | 60. | c | 77. | c | 94. | b | 111. | c | 128. | d | 145. | b |
| 44. | b | 61. | d | 78. | b | 95. | d | 112. | b | 129. | d | 146. | b |
| 45. | d | 62. | c | 79. | a | 96. | c | 113. | d | 130. | c | 147. | c |
| 46. | b | 63. | c | 80. | c | 97. | c | 114. | d | 131. | d | 148. | a |
| 47. | d | 64. | a | 81. | d | 98. | c | 115. | b | 132. | d | 149. | a |
| 48. | b | 65. | d | 82. | d | 99. | d | 116. | d | 133. | c | 150. | c |
| 49. | c | 66. | b | 83. | a | 100. | b | 117. | a | 134. | c | 151. | c |
| 50. | c | 67. | d | 84. | d | 101. | c | 118. | c | 135. | c |  |  |
| 51. | d | 68. | d | 85. | d | 102. | d | 119. | d | 136. | c |  |  |
| 52. | c | 69. | c | 86. | b | 103. | a | 120. | d | 137. | d |  |  |
| 53. | b | 70. | b | 87. | b | 104. | c | 121. | a | 138. | c |  |  |
| 54. | c | 71. | c | 88. | a | 105. | a | 122. | c | 139. | b |  |  |

## BRIEF EXERCISES

## BE 152

Presented below are Truck Company's monthly manufacturing cost data related to its personal computer products.
(a) Taxes on factory building
(b) Raw materials
(c) Depreciation on manufacturing equip.
(d) Wages for assembly line workers
\$820,000
66,000
210,000
340,000

## Instructions

Enter each cost item in the following table, placing an " $X$ " under the appropriate headings.


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## Solution 152 (3 min.)

|  | Product Costs |  |  |
| :--- | :---: | :---: | :---: |
| (a) | Direct Materials | Direct Labor | $\frac{\text { Manufacturing Overhead }}{\mathrm{X}}$ |
| (b) | $X$ |  | X |
| (c) | $X$ | $X$ |  |

## BE 153

Determine whether each of the following costs should be classified as direct materials (DM), direct labor (DL), or manufacturing overhead (MO).
a. $\qquad$ Depreciation on factory equipment
b. $\qquad$ Table legs used in manufacturing tables
c. $\qquad$ Wages paid to assembly line workers
d. $\qquad$ Factory rent

Ans: N/A, LO: 2, Bloom: K, Difficulty: Easy, Min: 2, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: None, IMA: Business Economics

Solution 153 (2 min.)
a. MO
b. DM
c. DL
d. MO

BE 154
Indicate whether each of the following costs of a pencil manufacturer would be classified as direct materials (DM), direct labor (DL), or manufacturing overhead (MO).
a. $\qquad$ Depreciation of pencil painting machinery
b. $\qquad$ Lead inserted into pencils
c. $\qquad$ Factory utilities
d. $\qquad$ Wages of assembly line worker
e. $\qquad$ Salary of supervisor
f. $\qquad$ Factory machinery maintenance
g. $\qquad$ Wood
h. $\qquad$ Eraser compound

Solution 154 (4 min.)
a. MO
b. DM
c. MO
d. DL
e. MO
f. MO
g. DM
h. DM

## BE 155

Presented below are Cricket Company's monthly manufacturing cost data related to its personal computer products.
a. Hard drives and memory sticks \$30,000
b. Wages to assemble equipment
c. Insurance on manufacturing building $\$ 41,000$
d. Wages for factory supervisors

## Instructions

Enter each cost item in the following table, placing an ' $X$ ' under the appropriate headings.

|  | Product Costs |  |  |
| :---: | :---: | :---: | :---: |
|  | Direct Materials | Direct Labor | Manufacturing Overhead |
| a. |  |  |  |
| b. |  |  |  |
| c. |  |  |  |
| d. |  |  |  |

Ans: N/A, LO: 2, Bloom: K, Difficulty: Medium, Min: 2, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: None, IMA: Business Economics

Solution 155 (2 min.)

|  | Product Costs |  |  |
| :---: | :---: | :---: | :---: |
|  | Direct Materials | Direct Labor | Manufacturing Overhead |
| a. | X | X |  |
| b. |  |  | X |
| c. |  |  | X |
| d. |  |  |  |

## BE 156

Identify whether each of the following is classified as a product cost or a period cost.
$\qquad$ 1. Direct labor
$\qquad$ 2. Direct materials
$\qquad$ 3. Factory utilities
$\qquad$ 4. Repairs to office equipment
$\qquad$ 5. Property taxes on factory building
$\qquad$ 6. Sales salaries

Ans: N/A, LO: 2, Bloom: C, Difficulty: Easy, Min: 5, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: None, IMA: Business Economics

## Solution 156 (5 min.)

1. Product cost
2. Period cost
3. Product cost
4. Product cost
5. Product cost
6. Period cost

## BE 157

Criba Company has the following data: direct labor $\$ 560,000$, direct materials used $\$ 421,000$, total manufacturing overhead $\$ 206,000$, and beginning work in process $\$ 47,000$.

## Instructions

Compute (a) total manufacturing costs and (b) total cost of work in process.
Ans: N/A, LO: 3, Bloom: AP, Difficulty: Medium, Min: 5, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Business Economics

## Solution 157 (5 min.)

(a) Direct labor

Direct materials used
Total manufacturing overhead
Total manufacturing costs
(b) Beginning work in process

Total manufacturing costs
Total cost of work in process
\$ 560,000
421,000
206,000
\$1,187,000
\$ 47,000
1,187,000
\$1,234,000

## BE 158

Presented below are incomplete 2019 manufacturing cost data for Swartnez Corporation.
\(\left.$$
\begin{array}{cccc} & \text { Direct Materials Used } & \text { Direct Labor } & \text { Manufacturing Overhead }\end{array}
$$ \begin{array}{c}Total Manufacturing <br>

Costs\end{array}\right]\)| $\$ 22,000$ | $\$ 42,000$ | $?$ | $\$ 8,000$ |
| :---: | :---: | :---: | :---: |
| a) | $\$ 148,000$ | $?$ | $\$ 112,000$ |

## BE 158. (Cont.)

## Instructions

Determine the missing amounts.
Ans: N/A, LO: 3, Bloom: AP, Difficulty: Medium, Min: 3, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Business Economics

Solution 158 (3 min.)
(a) Total manufacturing costs \$88,000
Less: Direct materials used
$(22,000)$
Less: Direct labor
Equals: Manufacturing overhead
$(42,000)$
\$24,000
(b) Total manufacturing costs
\$460,000
Less: Direct materials
$(148,000)$
Less: Manufacturing overhead
Equals: Direct labor

## BE 159

Presented below are incomplete 2019 manufacturing cost data for Supreme Corporation.

|  | Direct Materials Used | Direct Labor | Manufacturing <br> Overhead | Total Manufacturing Costs |
| :---: | :---: | :---: | :---: | :---: |
| (a) | $\$ 48,000$ | $\$ 72,000$ | $?$ | $\$ 194,000$ |
| (b) | $\$ 95,000$ | $?$ | $\$ 80,000$ | $\$ 305,000$ |
| (c) | $?$ | $\$ 80,000$ | $\$ 120,000$ | $\$ 260,000$ |

## Instructions

Determine the missing amounts.
Ans: N/A, LO: 3, Bloom: AP, Difficulty: Medium, Min: 4, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Business Economics

Solution 159 ( 4 min .)

|  | Direct Materials Used | Direct Labor | Manufacturing <br> Overhead | Total Manufacturing Costs |
| :---: | :---: | :---: | :---: | :---: |
| (a) | $\$ 48,000$ | $\$ 72,000$ | $\$ 74,000$ | $\$ 194,000$ |
| (b) | $\$ 95,000$ | $\$ 130,000$ | $\$ 80,000$ | $\$ 305,000$ |
| (c) | $\$ 60,000$ | $\$ 80,000$ | $\$ 120,000$ | $\$ 260,000$ |

## BE 160

Raynor Company has the following data:

Direct labor
\$76,000
Direct materials used
Total manufacturing overhead
Ending work in process
Beginning work in process

84,000
65,000
30,000
45,000

## BE 160. (Cont.)

## Instructions

Compute (a) total manufacturing costs and (b) cost of goods manufactured.
Ans: N/A, LO: 3, Bloom: AP, Difficulty: Medium, Min: 5, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem
Solving, IMA: Business Economics

## Solution 160 ( 5 min .)

(a) Direct labor
\$ 76,000
Direct materials used
84,000
Total manufacturing overhead
Total manufacturing costs
65,000
\$225,000
(b) Beginning work in process
\$ 45,000
Total manufacturing costs
225,000
Less ending work in process
$(30,000)$
Cost of goods manufactured
$\$ 240,000$

## BE 161

In alphabetical order below are current asset items for Sudler Company as of December 31, 2019. Prepare the current assets section of the company's balance sheet as of the same date.

| Accounts receivable | $\$ 41,000$ |
| :--- | ---: |
| Cash | 61,000 |
| Finished goods | 26,000 |
| Prepaid expenses | 3,000 |
| Raw materials | 22,000 |
| Work in process | 32,000 |

Ans: N/A, LO: 3, Bloom: AP, Difficulty: Medium, Min: 4, AACSB: Analytic, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: Problem Solving, IMA: Reporting
Solution 161 ( 4 min .)
Current Assets

Cash
Accounts receivable
Inventories
Finished goods \$26,000
Work in process
Raw materials
Prepaid expenses
Total current assets
\$ 61,000
41,000

32,000
22,000 80,000
3,000
\$185,000

## EXERCISES

## Ex. 162

Financial accounting information and managerial accounting information have a number of distinguishing characteristics. For each of the characteristics listed below, indicate which characteristics are more closely related to financial accounting by placing the letter "F" in the space to the left of the item and indicate those characteristics which are more closely associated with managerial accounting by placing the letter " M " to the left of the item.

Ex. 162. (Cont.)
__ 1. General-purpose reports
__ 2. Reports are used internally
___ 3. Prepared in accordance with generally accepted accounting principles
__ 4. Special purpose reports
$\qquad$ 5. Limited to historical cost data
6. Reporting standard is relevance to the decision to be made
7. Financial statements
8. Reports generally pertain to the business as a whole
9. Reports generally pertain to subunits
10. Reports issued quarterly or annually

Ans: N/A, LO: 1, Bloom: C, Difficulty: Easy, Min: 7, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting

## Solution 162 (7-11 min.)

1. F
2. $M$
3. F
4. M
5. F
6. M
7. F
8. F
9. M
10. F

## Ex. 163

Determine whether each of the following is classified as:
DM: Direct materials
DL: Direct labor
MO: Manufacturing overhead
$\qquad$ 1. Assembly line workers' wages.
$\qquad$ 2. Factory supervisors' salaries.
___3. Steel used in manufacturing product.
4. Insurance on factory building.
5. Rivets and screws used in production.
$\qquad$ 6. Tires used in manufacturing vehicles.

1. DL
2. MO
3. MO
4. MO
5. DM
6. DM

## Ex. 164

Presented below is a list of costs and expenses incurred in the factory by Nu-Way Corporation, a manufacturer of recreational vehicles.
$\qquad$ 1. Property taxes on the factory land
__ 2. Nails and glue used in production
__ 3. Cabinet maker's wages
__ 4. Factory supervisors' salaries
__ 5. Metal used in manufacturing
_ 6. Depreciation on factory machines
__ 7. Factory utilities
__ 8. Carpeting for the recreational vehicles
$\qquad$ 9. Property taxes on the factory building
10. Insurance on factory equipment

## Instructions

Classify the above items into the following categories:
DM — Direct Materials
DL — Direct Labor
MO - Manufacturing Overhead
Ans: N/A, LO: 2, Bloom: C, Difficulty: Easy, Min: 8, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Measurement, AICPA PC: None, IMA: FSA

## Solution 164 (8-10 min.)

1. MO
2. MO
3. MO
4. MO
5. DL
6. MO
7. DM
8. DM
9. MO
10. MO

## Ex. 165

For each item, identify all applicable cost labels. Use the following code in your answer:
1 - Product Cost
2 - Period Cost
a. Advertising
b. Direct materials used
$\qquad$
c. Sales salaries $\qquad$
d. Indirect factory labor
e. Repairs to office equipment $\qquad$
f. Factory manager's salary $\qquad$
g. Direct labor $\qquad$
h. Indirect materials

## Solution 165 (6-9 min.)

a. Advertising 2
b. Direct materials used
1
c. Sales salaries 2
d. Indirect factory labor
e. Repairs to office equipment
1
f. Factory manager's salary 2 1
g. Direct labor 1
h. Indirect materials

## Ex. 166

Kennedy Company reports the following costs and expenses in May.

| Factory utilities | $\$ 16,500$ | Direct labor | $\$ 79,100$ |
| :--- | ---: | :--- | ---: |
| Depreciation on factory |  | Sales salaries | 48,400 |
| $\quad$ equipment | 12,650 | Property taxes on factory |  |
| Depreciation on delivery trucks | 3,800 | building | 2,500 |
| Indirect factory labor | 48,900 | Repairs to office equipment | 1,300 |
| Indirect materials | 70,800 | Factory repairs | 2,000 |
| Direct materials used | 157,600 | Advertising | 23,000 |
| Factory manager's salary | 8,000 | Office supplies used | 4,640 |

## Instructions

From the information, determine the total amount of:
(a) Manufacturing overhead.
(b) Product costs.
(c) Period costs.

Ans: N/A, LO: 2, Bloom: AP, Difficulty: Hard, Min: 12, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Business Economics

Solution 166 (10-12 min.)
(a) Factory utilities $\qquad$\$ 16,500
Depreciation on factory equipment ..... 12,650
Indirect factory labor ..... 48,900
Indirect materials ..... 70,800
Factory manager's salary ..... 8,000
Property taxes on factory building ..... 2,500
Factory repairs ..... 2,000
Manufacturing overhead ..... \$161,350
(b) Direct materials ..... \$157,600
Direct labor ..... 79,100
Manufacturing overhead ..... 161,350
Product costs\$398,050

Solution 166 (Cont.)
(c) Depreciation on delivery trucks $\qquad$ \$ 3,800
Sales salaries 48,400
Repairs to office equipment 1,300
Advertising 23,000
Office supplies used 4,640
Period costs. $\qquad$ $\$ 81,140$

## Ex. 167

Kwik Delivery Service reports the following costs and expenses in June 2019.

| Indirect materials | $\$ 8,400$ | Driver's salaries | $\$ 17,000$ |
| :--- | ---: | :--- | ---: |
| Depreciation on delivery |  | Advertising |  |
| $\quad$ equipment | 11,200 | Delivery equipment |  |
| Dispatcher's salary | 5,000 | repairs |  |
| Property taxes on office |  | Office supplies |  |
| $\quad$ building | 870 | Office utilities | 600 |
| CEO's salary | 12,000 | Repairs on office | 2,490 |
| Gas and oil for delivery trucks | 3,200 | equipment | 180 |

## Instructions

Determine the total amount of (a) delivery service (product) costs and (b) period costs.
Ans: N/A, LO: 2, Bloom: AP, Difficulty: Hard, Min: 10, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Business Economics

Solution 167 (10-12 min.)
(a) Delivery service (product) costs:

| Indirect materials | $\$ 8,400$ |
| :--- | ---: |
| Depreciation on delivery equipment | 11,200 |
| Dispatcher's salary | 5,000 |
| Gas and oil for delivery trucks | 3,200 |
| Drivers' salaries | 17,000 |
| Delivery equipment repairs | $\underline{\$ 45,100}$ |
| Total |  |

(b) Period costs:

Property taxes on office building
CEO's salary
\$ 870
Advertising
12,000
Office supplies
5,100
Office utilities
Repairs on office equipment

Total

180
\$21,290

## Ex. 168

For each item listed below, indicate in the space to the left whether the item would be considered a product cost or a period cost for a manufacturing company. Use the following code:

$$
\begin{aligned}
& \mathrm{Pr}=\text { Product cost } \\
& \mathrm{Pe}=\text { Period cost }
\end{aligned}
$$

1. Factory supervisory salaries
$\qquad$ 2. Sales commissions
$\qquad$ 3. Income tax expense
$\qquad$ 4. Indirect materials used
$\qquad$ 5. Indirect labor
$\qquad$ 6. Office salaries expense
$\qquad$ 7. Property taxes on factory building
$\qquad$ 8. Sales manager's salary
$\qquad$ 9. Factory wages expense
2. Direct materials used

Ans: N/A, LO: 2, Bloom: C, Difficulty: Easy, Min: 7, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: None, IMA: FSA

## Solution 168 (7-10 min.)

1. Pr
2. Pe
3. Pe
4. Pr
5. Pr
6. Pe
7. Pr
8. Pe
9. Pr
10. $\operatorname{Pr}$

## Ex. 169

Yates Manufacturing Company incurs the following manufacturing costs and expenses during the month of May.

1. Assembly line wages
2. Raw materials used directly in product
3. Depreciation on office equipment
4. Property taxes on factory building
5. Rent on factory building
6. Sales commissions
7. Depreciation on factory equipment
8. Factory utilities
9. Wages for factory maintenance workers
10. Advertising
11. Indirect materials used in production
12. Factory manager's salary

## Ex. 169. (Cont.)

## Instructions

Complete the following matrix by placing an X mark under the appropriate headings.

|  | Direct <br> Materials | Direct <br> Labor | Manufacturing <br> Overhead | Period <br> Costs |
| :--- | :--- | :--- | :--- | :--- |

1. 
2. 
3. 
4. 
5. 
6. 
7. 
8. 
9. 
10. 
11. 
12. 

Ans: N/A, LO: 2, Bloom: C, Difficulty: Easy, Min: 10, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: None, IMA: FSA
Solution 169 (10-15 min.)

| Cost Item | Direct <br> Materials | Direct <br> Labor | Manufacturing <br> Overhead | Period <br> Costs |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2. | X |  | X |  |  |
| 3. |  |  |  | X |  |
| 4. |  |  | X |  |  |
| 5. |  |  | X |  |  |
| 6. |  |  | X | X |  |
| 7. |  |  | X |  |  |
| 8. |  |  | X |  |  |
| 9. |  |  | X |  |  |
| 10. |  |  | X | X |  |
| 11. |  |  |  |  |  |
| 12. |  |  |  |  |  |

Ex. 170
Presented below are incomplete 2019 manufacturing cost data for Tardy Corporation.

| Direct Materials | Direct | Manufacturing |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Used | Labor | Total <br> Overhead | Wanufacturing <br> Costs | Work in <br> Process <br> $(1 / 1)$ | Work in <br> Process <br> $(12 / 31)$ | Cost of <br> Goods |
| Manufactured |  |  |  |  |  |  |$|$

## Instructions

Determine the missing amounts.

Solution 170 (6 min.)

| Direct Materials Used |  | Direct Labor | Manufacturing Overhead | Total Manufacturing Costs | Work in Process (1/1) | Work in Process (12/31) | Cost of Goods Manufactured |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (a) | \$38,000 | \$80,000 | \$48,000 | \$166,000 | \$120,000 | \$96,000 | \$190,000 |
| (b) | \$149,000 | \$53,000 | \$90,000 | \$292,000 | \$117,000 | \$98,000 | \$311,000 |
| (c) | \$53,000 | \$116,000 | \$121,000 | \$290,000 | \$403,000 | \$178,000 | \$515,000 |

## Ex. 171

Among the items that Howard Print Shop accounts for are the following:

1. Direct labor
2. Office supplies used
$\qquad$
3. Depreciation on printing machines
$\qquad$
4. Finished goods inventory, $12 / 31$
5. Raw materials inventory, $1 / 1$
6. Cost of goods manufactured
7. Work in process, $1 / 1$
8. Office supplies inventory, 12/31 $\qquad$
9. Indirect labor
10. Heat and electricity for the print shop
$\qquad$
$\qquad$
Howard Print Shop prepares the following schedule and financial statements on a yearly basis:
(a) Cost of goods manufactured schedule.
(b) Income statement.
(c) Balance sheet.

## Instructions

For each item, indicate by using the appropriate letter(s) the schedule and/or financial statements in which the item will appear.

Ans: N/A, SO: 3, Bloom: C, Difficulty: Easy, Min: 8, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: None, IMA: Business Economics

Solution 171 (8-12 min.)

1. Direct labor
2. Office supplies used
3. Depreciation on printing machines
4. Finished goods inventory, 12/31
5. Raw materials inventory, $1 / 1$
6. Cost of goods manufactured
7. Work in process, $1 / 1$
8. Office supplies inventory, $12 / 31$
9. Indirect labor
10. Heat and electricity for the print shop
(a)
(b)
(a)
(b), (c)
(a)
(a), (b)
(a)
(c)
(a)
(a)

## Ex. 172

Klein Company manufactures boats. During September, 2019, the company purchased 100 cellular phones at a cost of $\$ 110$ each. Klein withdrew 70 phones from the warehouse during the month. Twenty of these phones were installed in salespersons' cars and the remaining 50 phones were put in boats manufactured during the month.

Of the boats put into production during September, 2019, 80\% were completed and transferred to the company's storage lot. Fifty percent of the boats completed during the month were sold by September 30.

## Instructions

Determine the cost of cellular phones that would appear in each of the following accounts at September 30, 2019:

Raw materials inventory
Work in process inventory
Finished goods inventory
Cost of goods sold
Selling expenses
Ans: N/A, LO: 3, Bloom: AP, Difficulty: Medium, Min: 12, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: Problem Solving, IMA: Reporting

## Solution 172 (12-17 min.)

Raw materials: $\quad(100-70) \times \$ 110=\$ 3,300$
Work in process: $\quad(50 \times 20 \%) \times \$ 110=\$ 1,100$
Finished goods: $\quad(50 \times 80 \% \times 50 \%) \times \$ 110=\$ 2,200$
Cost of goods sold: $\quad(50 \times 80 \% \times 50 \%) \times \$ 110=\$ 2,200$
Selling expenses: $\quad 20 \times \$ 110=\$ 2,200$
Costs to account for: $100 \times \$ 110=\$ 11,000$

Raw materials inventory
Work in process inventory
Finished goods inventory
Cost of goods sold
Selling expenses
Total
\$ 3,300 1,100
2,200
2,200
2,200
$\underline{\underline{\$ 11,000}}$

## Ex. 173

Peters Manufacturing Company has the following data at June 30, 2019:

Raw materials inventory, June 1
Work in process inventory, June 1
Finished goods inventory, June 1
Total manufacturing costs
Sales
Work in process inventory, June 30
Finished goods inventory, June 30
Raw materials inventory, June 30
\$ 13,800 18,100 43,500 430,000 580,000

$$
30,400
$$

$$
55,200
$$

$$
18,000
$$

## Ex. 173. (Cont.)

## Instructions

(a) Prepare an income statement through gross profit for the month of June.
(b) Indicate the balance sheet presentation of the June 30 inventories.

Ans: N/A, LO: 3, Bloom: AP, Difficulty: Medium, Min: 10, AACSB: Analytic, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: Problem Solving, IMA: Reporting

Solution 173 (10-15 min.)
(a)

PETERS COMPANY
(Partial) Income Statement
For the Month Ended June 30, 2019

| Sales. |  | \$580,000 |
| :---: | :---: | :---: |
| Cost of goods sold |  |  |
| Finished goods inventory, June 1. | \$ 43,500 |  |
| Cost of goods manufactured. | 417,700* |  |
| Cost of goods available for sale. | 461,200 |  |
| Finished goods inventory, June 30 | 55,200 |  |
| Cost of goods sold. |  | 406,000 |
| Gross profit |  | \$174,000 |
| *\$18,100 + \$430,000-\$30,400 = \$417,700 |  |  |
| (b) <br> PETERS COMPANY <br> Partial Balance Sheet |  |  |
| Current assets |  |  |
| Cash....... |  | \$ XXXX |
| Accounts receivable |  | XXXX |
| Inventories: |  |  |
| Finished goods . | \$55,200 |  |
| Work in process | 30,400 |  |
| Raw materials.. | 18,000 | 103,600 |

## Ex. 174

Glavine Corporation incurred the following costs while manufacturing its product.

| Materials used in product | $\$ 125,000$ | Advertising expense | $\$ 45,000$ |
| :--- | ---: | :--- | ---: |
| Depreciation on plant | 60,000 | Property taxes on plant | 19,000 |
| Property taxes on store | 7,500 | Delivery expense | 21,000 |
| Labor costs of assembly-line workers | 110,000 | Sales commissions | 35,000 |
| Factory supplies used | 23,000 | Salaries paid to sales clerks | 50,000 |

Work-in-process inventory was $\$ 27,000$ at January 1 and \$15,500 at December 31. Finished goods inventory was $\$ 65,000$ at January 1 and $\$ 50,600$ at December 31.

## Instructions

(a) Compute cost of goods manufactured.
(b) Compute cost of goods sold.
Solution 174 (10-12 min.)

| (a) Work-in-process, 1/1 |  | \$ 27,000 |
| :---: | :---: | :---: |
| Direct materials used. | \$ 125,000 |  |
| Direct labor. | 110,000 |  |
| Manufacturing overhead |  |  |
| Depreciation on plant. | \$60,000 |  |
| Factory supplies used | 23,000 |  |
| Property taxes on plant | 19,000 |  |
| Total manufacturing overhead | 102,000 |  |
| Total manufacturing costs. |  | 337,000 |
| Total cost of work-in-process |  | 364,000 |
| Less: |  |  |
| Work-in-process, 12/31. |  | 15,500 |
| Cost of goods manufactured............................... |  | \$348,500 |
| (b) Finished goods, 1/1. |  | \$ 65,000 |
| Cost of goods manufactured. |  | 348,500 |
| Cost of goods available for sale. |  | 413,500 |
| Less: Finished goods, 12/31. |  | 50,600 |
| Cost of goods sold............................................... |  | \$362,900 |

## Ex. 175

The following information is available for Elliot Company.

Raw materials inventory
Work in process inventory
Finished goods inventory
Materials purchased January 1, 2019
$\underline{2019}$
\$ 26,000
18,500
30,000
Direct labor
Manufacturing overhead
Sales

## Instructions

(a) Compute cost of goods manufactured.
(b) Prepare an income statement through gross profit.

Ans: N/A, LO: 2, 3, Bloom: AP, Difficulty: Hard, Min: 12, AACSB: Analytic, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: Problem Solving, IMA: Reporting

Solution 175 (12-16 min.)


## Solution 175 (Cont.)

## (b) Sales

Cost of goods sold
Finished goods, 1/1
\$ 30,000
Cost of goods manufactured
572,300
Cost of goods available for sale
602,300
Less: Finished goods, 12/31
21,000
581,300
Gross profit

## Ex. 176

Manufacturing cost data for Morton Company are presented below.

Direct materials used
Direct labor
Manufacturing overhead
Total manufacturing costs
Work-in-process, 1/1/19
Total cost of work-in-process
Work-in-process, 12/31/19
Cost of goods manufactured

Case A
(a) $\quad \$ 75,400$
\$ 57,000
46,500
195,650
(b)

221,500
(c)

180,275

Case B
76,000
81,600
(d)

16,500
(e)

9,000
(f)

Case C
$\$ 130,000$
(g) 102,000
283,700
(h)

327,000
80,000
(i)

## Instructions

Indicate the missing amount for each letter (a) through (i).
Ans: N/A, LO: 3, Bloom: AN, Difficulty: Medium, Min: 12, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Business Economics

Solution 176 (12-16 min.)

A + \$57,000 $+\$ 46,500=\$ 195,650$
$\$ 249,500-\$ 9,000=F$
A $=\$ 92,150$
$\mathrm{F}=\$ 240,500$
$\$ 195,650+B=\$ 221,500$
\$130,000 + G + \$102,000 = \$283,700
$B=\$ 25,850$
$\mathrm{G}=\$ 51,700$
$\$ 221,500-\mathrm{C}=\$ 180,275$
\$283,700 + H = \$327,000
C $=\$ 41,225$
$\mathrm{H}=\$ 43,300$
$\$ 75,400+\$ 76,000+\$ 81,600=D$
$\$ 327,000-\$ 80,000=1$
D = \$233,000
$\mathrm{I}=\$ 247,000$
$\$ 233,000+\$ 16,500=E$
$E=\$ 249,500$

## Ex. 177

From the account balances listed below, prepare a schedule of cost of goods manufactured for Sampson Manufacturing Company for the month ended December 31, 2019.

Account Balances
Finished Goods Inventory, December 31
Factory Supervisory Salaries \$42,000

Income Tax Expense 12,000

Raw Materials Inventory, December 1 18,000

Work In Process Inventory, December $31 \quad 15,000$
Sales Salaries Expense 14,000
Factory Depreciation Expense $\quad 8,000$
Finished Goods Inventory, December $1 \quad 35,000$
Raw Materials Purchases 105,000
Work In Process Inventory, December 1 25,000
Factory Utilities Expense 6,000
Direct Labor 70,000
Raw Materials Inventory, December 31 19,000
Sales Returns and Allowances 5,000
Indirect Labor 21,000
Ans: N/A, LO: 3, Bloom: AP, Difficulty: Medium, Min: 12, AACSB: Analytic, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: Problem Solving, IMA: Reporting
Solution 177 (12-16 min.)
SAMPSON MANUFACTURING COMPANY Cost of Goods Manufactured Schedule For the Month Ended December 31, 2019

Work in process, December 1
\$ 25,000
Direct materials
Raw materials inventory, December 1
Raw materials purchases
Total raw materials available for use
Less: Raw materials inventory, December 31
105,000
105,000
117,000
Direct materials used
19,000
Direct labor
98,000
Manufacturing overhead
Indirect labor
\$21,000
Factory supervisory salaries 12,000
Factory depreciation expense 8,000
Factory utilities expense 6,000
Total manufacturing overhead
47,000
Total manufacturing costs
215,000
Total cost of work in process
240,000
Less: Work in process, December 31
15,000
Cost of goods manufactured
$\underline{\underline{\$ 25,000}}$

## Ex. 178

Rabid Manufacturing Company has the following data:

Direct labor
Direct materials used
Total manufacturing overhead
Beginning work in process
\$145,000
151,000
208,000
26,000

## Instructions

Compute (a) total manufacturing costs and (b) total cost of work in process.
Ans: N/A, LO: 3, Bloom: AP, Difficulty: Medium, Min: 6, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Business Economics

## Solution 178 (6 min.)

(a) Direct labor
\$145,000
Direct materials used
151,000
Total manufacturing overhead
208,000
Total manufacturing costs
\$504,000
(b) Beginning work in process \$ 26,000

Total manufacturing costs $\quad 504,000$
Total cost of work in process
\$530,000

## Ex. 179

The following costs and inventory data were taken from the accounts of Simon Company for 2019:

January 1, 2019 December 31, 2019
Inventories:
Raw material
Work in process
Finished goods
Costs incurred:
Raw materials purchases \$98,000
Direct labor 42,000
Factory rent
8,000
Factory utilities 10,000
Indirect materials 6,000
Indirect labor 9,000
Operating expenses 17,000

## Instructions

a. Prepare a schedule showing the amount of direct materials used in production during the year.
b. Compute the amount of manufacturing overhead incurred during the year.
c. Prepare a schedule of Cost of Goods Manufactured for Simon Company for the year ended December 31, 2019 in good form.
d. Prepare the Cost of Goods Sold section of the Income Statement for Simon Company for the year ended December 31, 2019 in good form.

## Solution 179 (18-20 min.)

a. Raw materials inventory, beginning
Raw materials purchases
Raw materials available for use
\$ 8,000
98,000
Less: Raw materials inventory, ending
Direct materials used
106,000
7,000
$\$ 99,000$
b. Manufacturing overhead:
Factory rent \$8,000
Factory utilities 10,000
Indirect materials 6,000
Indirect labor $\quad \underline{9,000}$
Total manufacturing overhead $\quad \underline{\underline{\$ 33,000}}$
c.

SIMON COMPANY
Schedule of Cost of Goods Manufactured
For the Year Ended December 31, 2019
Work in processing, beginning
Direct materials

Raw materials inventory, beginning
Raw materials purchases
Raw materials available for use
Less: Raw materials inventory, ending 7,000
Direct materials used
Direct labor
Manufacturing overhead
Total manufacturing costs
Total cost of work in process
Less: Work in process, ending
Cost of goods manufactured
d.

SIMON COMPANY
(Partial) Income Statement
For the Year Ended December 31, 2019
Finished goods inventory, January 1
Cost of goods manufactured
Cost of goods available for sale
Less: Finished goods inventory, December 31
Cost of goods sold
\$ 15,000
\$ 8,000
98,000
106,000
7,000
\$99,000
42,000
33,000

174,000
189,000
13,000
\$176,000

## Ex. 180

Manufacturing costs for Carson Company for selected months are as follows:

Beginning work in process
Direct materials used
Direct labor
Manufacturing overhead
Total manufacturing costs
Total cost of work in process
Ending work in process
Cost of goods manufactured
Beginning finished goods
Cost of goods available for sale
Ending finished goods
Cost of goods sold

April
$\$ 80,000$
280,000
195,000
(a)

860,000
(b)

75,000
(c)
(d)

960,000
(e)

820,000

July
(f)
\$190,000
170,000
150,000
510,000
640,000
(g)

515,000
38,000
(h)

75,000
(i)

October
\$ 88,000
155,000
(j)

90,000
450,000
(k)
(I)

385,000
(m)

480,000
(n)

355,000

## Instructions

Indicate the missing amounts. (Show computations.)
Ans: N/A, LO: 3, Bloom: AN, Difficulty: Hard, Min: 12, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Business Economics
Solution 180 (12-17 min.)
(a) $\$ 385,000(\$ 860,000-\$ 280,000-\$ 195,000)$.
(b) $\$ 940,000(\$ 860,000+\$ 80,000)$.
(c) $\$ 865,000(\$ 940,000-\$ 75,000)$.
(d) $\$ 95,000 \quad(\$ 960,000-\$ 865,000)$.
(e) $\$ 140,000(\$ 960,000-\$ 820,000)$.
(f) $\$ 130,000(\$ 640,000-\$ 510,000)$.
(g) $\$ 125,000(\$ 640,000-\$ 515,000)$.
(h) $\$ 553,000(\$ 515,000+\$ 38,000)$.
(i) $\$ 478,000(\$ 553,000-\$ 75,000)$.
(j) $\$ 205,000(\$ 450,000-\$ 90,000-\$ 155,000)$.
(k) $\$ 538,000(\$ 88,000+\$ 450,000)$.
(I) $\$ 153,000(\$ 538,000-\$ 385,000)$.
(m) $\$ 95,000 \quad(\$ 480,000-\$ 385,000)$.
(n) $\$ 125,000(\$ 480,000-\$ 355,000)$.

## Ex. 181

Fill in the missing information on the cost of goods manufactured schedule of Noland Manufacturing Company:

NOLAND MANUFACTURING COMPANY
Cost of Goods Manufactured Schedule
For the Year Ended December 31, 2019
Work in process (1/1) \$340,000
Direct materials
Raw materials inventory (1/1)
Raw materials purchases
Raw materials available for use
Raw materials inventory (12/31)
Direct materials used
Direct labor
Manufacturing overhead
Indirect labor
Factory depreciation
Factory utilities
Total overhead
Total manufacturing costs
Total cost of work in process
Less: Work in process (12/31)
Cost of goods manufactured

\$255,000
$\qquad$
19,000
38,000
39,000
$\qquad$ ?

Ans: N/A, LO: 3, Bloom: AN, Difficulty: Medium, Min: 6, AACSB: Analytic, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: Problem Solving, IMA: Reporting

Solution 181 (6-9 min.)
NOLAND MANUFACTURING COMPANY
Cost of Goods Manufactured Schedule
For the Year Ended December 31, 2019
Work in process (1/1) \$340,000
Direct materials

Raw materials inventory (1/1)
Raw materials purchases
Raw materials available for use
Raw materials inventory (12/31)
Direct materials used
Direct labor
Manufacturing overhead
Indirect labor
Factory depreciation
Factory utilities
Total overhead
Total manufacturing costs
Total cost of work in process
Less: Work in process (12/31)
Cost of goods manufactured
\$ 46,000
246,000
292,000
37,000
\$255,000
111,000
19,000
38,000
39,000
96,000
462,000
802,000
322,000
\$480,000

## Ex. 182

Data for the cost of direct materials for the month ended March 31, 2019, are as follows:
Materials inventory, March 1, 2019
\$76,000
Materials inventory, March 31, 2019 70,000

During March, the company purchased $\$ 260,000$ of raw materials on account from Reed Company and $\$ 92,000$ of raw materials for cash from Frye Company. In addition, $\$ 50,000$ was paid on the Reed account balance.

## Instructions

Compute the cost of direct materials used during March.
Ans: N/A, LO: 3, Bloom: AP, Difficulty: Easy, Min: 5, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Business Economics

Solution 182 (5-7 min.)
Raw materials inventory, March 1 \$ 76,000
Raw materials purchases (\$260,000 + \$92,000) 352,000
Total raw materials available for use 428,000
Less: Raw materials inventory, March 31
70,000
Direct materials used during March
\$358,000
Note: Payment on account to Reed is irrelevant to the direct materials used calculation.

## Ex. 183

Presented below are incomplete 2019 manufacturing cost data for Tardy Corporation.

|  | Direct Materials <br> Used | Direct Labor | Manufacturing | Overhead |
| :---: | :---: | :---: | :---: | :---: | | Total Manufacturing |
| :---: |
|  |
| (a) |
| $\$ 61,000$ |
| $?$ |

## Instructions

Determine the missing amounts.
Ans: N/A, LO: 3, Bloom: AP, Difficulty: Medium, Min: 5, AACSB: Analytic, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Problem Solving, IMA: Business Economics

Solution 183 (5 min.)

|  | Direct Materials <br> Used | Direct Labor | Manufacturing <br> Overhead | Total Manufacturing <br> Costs |
| :---: | :---: | :---: | :---: | :---: |
| (a) | $\$ 61,000$ | $\$ 72,000$ | $\$ 54,000$ | $\$ 187,000$ |
| (b) | $\$ 109,000$ | $\$ 53,000$ | $\$ 90,000$ | $\$ 252,000$ |
| (c) | $\$ 53,000$ | $\$ 161,000$ | $\$ 96,000$ | $\$ 310,000$ |

## Ex. 184

Indicate whether each of the following would appear on the:
A-Cost of goods manufactured schedule
B-Income statement
C-Balance sheet
Note: If it would appear in more than just one, indicate which ones.
$\qquad$ 1. Cost of goods sold
$\qquad$ 2. Finished goods inventory, 12/31
$\qquad$ 3. Direct materials used
$\qquad$ 4. Raw materials inventory, $1 / 1$
$\qquad$ 5. Insurance on factory equipment
$\qquad$ 6. Work in process, 12/31
$\qquad$ 7. Indirect labor
$\qquad$ 8. Property taxes on office building

Ans: N/A, LO: 3, Bloom: C, Difficulty: Easy, Min: 5, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: None, IMA: FSA
Solution 184 ( 5 min .)

1. B
2. $B, C$
3. A
4. A
5. A
6. A, C
7. A
8. B

## Ex. 185

Listed below are current asset items for Lester Company at December 31, 2019.

| Finished goods inventory | $\$ 35,000$ | Short-term investments | $\$ 25,000$ |
| :--- | ---: | :--- | ---: |
| Cash | 22,000 | Raw materials inventory | 17,000 |
| Prepaid expenses | 2,000 | Work in process inventory | 23,000 |
| Accounts receivable | 4,000 | Supplies | 500 |

## Instructions

Prepare the current assets section of the balance sheet. (Include a complete heading.)

## Solution $185 \quad(6-9 \mathrm{~min}$.

## LESTER COMPANY <br> (Partial) Balance Sheet <br> December 31, 2019

| Current assets |  |  |
| :--- | ---: | ---: |
| Cash | $\$ 22,000$ |  |
| Short-term investments |  | 45,000 |
| Accounts receivable |  |  |
| Inventories: | $\$ 35,000$ |  |
| Finished goods | 23,000 |  |
| Work in process | $\boxed{17,000}$ | 75,000 |
| Raw materials |  | 2,000 |
| Prepaid expenses | $\underline{\$ 128,500}$ |  |

## COMPLETION STATEMENTS

186. Financial accounting information is prepared mainly for $\qquad$ users, while managerial accounting information is prepared primarily for $\qquad$ users.

Ans: N/A, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Business Economics
187. The types of reports prepared in managerial accounting are often $\qquad$ purpose reports prepared for a specific decision.

Ans: N/A, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Business Economics
188. Managerial accounting reports generally pertain to $\qquad$ of a business and may be very detailed.

Ans: N/A, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Business Economics
189. Three broad managerial functions are: (1) $\qquad$ , (2) $\qquad$ , and (3) $\qquad$ .

Ans: N/A, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: None, IMA: Business Economics
190. The $\qquad$ function is concerned with setting goals and objectives for the entity.

Ans: N/A, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Decision Modeling, AICPA PC: Problem Solving, IMA: Business Economics

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191. Exercising good judgment in performing the managerial functions and choosing among alternative courses of action is called $\qquad$ .

Ans: N/A, LO: 1, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Decision Modeling, AICPA PC: Problem Solving, IMA: Business Economics
192. The three cost elements in manufacturing a product are (1) $\qquad$ , (2) $\qquad$ and (3) $\qquad$ -.

Ans: N/A, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Decision Modeling, AICPA PC: Problem Solving, IMA: Business Economics
193. The work of factory employees that can be physically and directly associated with converting raw materials into products is classified as $\qquad$ .

Ans: N/A, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: None, IMA: Business Economics
194. Indirect materials and indirect labor are classified as $\qquad$ .

Ans: N/A, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: None, IMA: Business Economics
195. Each of the manufacturing cost components is a $\qquad$ cost.

Ans: N/A, LO: 2, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: None, IMA: Business Economics
196. A major difference between the income statements of a merchandising company and a manufacturing company is that the cost of goods sold section of a merchandising company shows cost of goods $\qquad$ , whereas a manufacturing company shows cost of goods $\qquad$ .

Ans: N/A, LO: 3, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting
197. $\qquad$ is added to direct labor and manufacturing overhead to get total manufacturing costs for the current period.

Ans: N/A, LO: 3, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: None, IMA: Business Economics
198. The ending work in process inventory is subtracted from the total cost of work in process to calculate $\qquad$ .

Ans: N/A, LO: 3, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: None, IMA: Business Economics
199. A manufacturing company computes cost of goods sold by adding cost of goods manufactured to the $\qquad$ and subtracting the $\qquad$ .

Ans: N/A, LO: 3, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: None, IMA: Business Economics
200. A manufacturing company usually has three inventory accounts which are (1) $\qquad$ (2) $\qquad$ , and (3) $\qquad$ .

Ans: N/A, LO: 3, Bloom: K, Difficulty: Easy, Min: 1, AACSB: None, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting

## Answers to Completion Statements

186. external, internal
187. special
188. subunits
189. planning, directing, controlling
190. planning
191. decision making
192. direct materials, direct labor, manufacturing overhead
193. direct labor
194. manufacturing overhead
195. product
196. purchased, manufactured
197. Direct materials used
198. cost of goods manufactured
199. beginning finished goods inventory, ending finished goods inventory
200. Finished Goods Inventory, Work in Process Inventory, Raw Materials Inventory

## MATCHING

201. Match the items in the two columns below by entering the appropriate code letter in the space provided.
A. Managerial accounting
B. Financial accounting
C. Planning
D. Directing
E. Controlling
F. Work in process inventory
G. Direct materials
H. Manufacturing overhead
I. Period costs
J. Value chain
202. The cost of products that are partially complete.
203. The function of keeping activities in accordance with plans.
204. Primarily concerned with internal users and reports pertain to subunits of the entity.
205. Materials that can be physically and directly associated with manufacturing a product.
206. The function of setting goals and objectives.
207. Indirect costs of manufacturing a product.
208. Primarily concerned with external users and reports pertain to the entity as a whole.
209. Costs that are noninventoriable.
210. All business processes associated with providing a product or service.

## Matching 201 (Cont.)

$\qquad$ 10. The function of coordinating diverse activities to produce a smooth-running operation.

Ans: N/A, LO: 1, Bloom: K, Difficulty: Easy, Min: 3, AACSB: None, AICPA BB: Legal/Regulatory, AICPA FN: Reporting, AICPA PC: None, IMA: Reporting

## Answers to Matching

| 1. | F | 6. | H |
| ---: | ---: | ---: | ---: |
| 2. | E | 7. | $B$ |
| 3. | A | 8. | I |
| 4. | G | 9. | J |
| 5. | C | 10. | D |

## SHORT-ANSWER ESSAY QUESTIONS

## S-A E 202

Financial and managerial accounting are both concerned with the economic events of an enterprise. Similarities between financial and managerial accounting do exist, but they do have a different focus. Briefly distinguish between financial and managerial accounting as they relate to (1) the primary users, (2) the type and frequency of reports, (3) the purpose of reports, and (4) the content of reports.

Ans: N/A, LO: 1, Bloom: K, Difficulty: Easy, Min: 5, AACSB: Communications, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: Communication, IMA: Business Economics

## Solution 202

Financial accounting is primarily concerned with external users such as stockholders and creditors, while the primary users of managerial accounting are those within the company (internal users) such as officers, managers, supervisors, etc. Quarterly and annual classified financial statements are the end product of financial accounting. Internal reports, prepared as often as needed are the result of managerial accounting. The financial statements produced by financial accounting are general-purpose reports which are highly aggregated, pertain to the enterprise as a whole, and are constrained by generally accepted accounting principles. The internal reports prepared by management accountants are special purpose reports which are detailed, pertain to subunits of the enterprise, and may contain any information relevant to the decision at hand.

## S-A E 203

Julie Mills is studying for her accounting mid-term examination. Summarize for Julie what she should know about management functions.

[^0]
## Solution 203

Julie should know that the management of an organization performs three broad functions:
(1) Planning requires management to look ahead and to establish objectives.
(2) Directing involves coordinating the diverse activities and human resources of a company to produce a smooth-running operation.
(3) Controlling is the process of keeping the company's activities on track.

## S-A E 204

A manufacturing company makes the products that it sells. Briefly identify and define the cost elements that are incurred in making a product. After product cost elements are identified, how is the cost of goods manufactured for a period determined?

Ans: N/A, LO: 2, Bloom: K, Difficulty: Easy, Min: 5, AACSB: Communications, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: Communication, IMA: Business Economics

## Solution 204

Costs incurred to manufacture a product include direct materials which can be physically and directly associated with the finished product; direct labor, which is the work of factory employees which can be physically and directly associated with the finished product; and manufacturing overhead, those manufacturing costs which are indirectly associated with production of the finished product. Cost of goods manufactured is computed by adding the cost of direct materials used, direct labor, and manufacturing overhead to the beginning work in process, and subtracting the ending work in process.

## S-A E 205

Kevin Scott is confused about the differences between a product cost and a period cost. Explain the differences to Kevin.

Ans: N/A, LO: 2, Bloom: K, Difficulty: Easy, Min: 5, AACSB: Communications, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC: Communication, IMA: Business Economics

## Solution 205

Product costs, or inventoriable costs, are costs that are a necessary and integral part of producing the finished product. Period costs are costs that are identified with a specific time period rather than with a salable product. These costs relate to nonmanufacturing costs and therefore are not inventoriable costs.

## S-A E 206

Assume you have just taken a position as controller for a new company that manufactures and sells wrought iron wall hangings. Although the founder of the company, who is the president and CEO, is a great artisan, she has very limited knowledge of accounting.

## Instructions

To help your new boss better understand accounting for a manufacturing organization, prepare a response to her in which you: (1) identify, (2) describe, and (3) provide examples of the three manufacturing costs and the three inventory accounts used in accounting for a manufacturing company.

[^1] Communication, IMA: Business Economics

## Solution 206

The three manufacturing costs are: direct materials, direct labor, and manufacturing overhead. Raw materials that can be physically and directly associated with the finished product during the manufacturing process are called direct materials. The iron used in making the wall hangings is an example of direct materials. The work of factory employees that can be physically and directly associated with converting raw materials to finished goods is considered direct labor. Manufacturing overhead consists of costs that are indirectly associated with the manufacture of the finished product. These costs may also be manufacturing costs that cannot be classified as direct materials or direct labor. Manufacturing overhead includes indirect materials, indirect labor, and depreciation on factory buildings, and machinery, utilities, insurance, taxes and maintenance on factory facilities.
The three inventory accounts are: raw materials, work in process, and finished goods. Raw materials inventory represents the cost of the materials and parts that are to be used in the manufacturing process. The iron purchased to make the wall hangings would be considered raw materials until the time it was put into production. Work in process is the cost applicable to units that have been started into production but are only partially complete. Wall hangings on the assembly line that are in various stages of completion would be work in process. The finished goods inventory represents the cost of completed goods that have not been sold. The cost of wall hangings that are completed but have not been sold would be finished goods.

## S-A E 207 (Ethics)

Million Dollar Mills is a textile manufacturing firm located in the southern United States. The company carefully prepares all financial statements in accordance with GAAP, and gives a copy of all financial statements to each department. In addition, the company keeps records on quality control, safety, and environmental pollution by the company. It then prepares "scorecards" for each department indicating their performance. Recently, the financial impact of the second set of information was added, and the information has been used in the evaluation of employees for merit pay and promotions.

At the most recent employee meeting, Tyler Hanes, marketing manager, expressed his discomfort with the system. He said there was no guarantee that the second set of information was fair, since there were no generally accepted principles for this kind of information. He also said that it was kind of like keeping two sets of books-one following all legal requirements, and the other one actually used by the company.

## Required:

1. Is it ethical to evaluate managers in the way described? Explain briefly.
2. Name at least two safeguards the company could build into its system to ensure the ethical treatment of employees.

Ans: N/A, LO: 4, Bloom: K, Difficulty: Easy, Min: 5, AACSB: Ethics, AICPA BB: Legal/Regulatory, AICPA FN: Decision Modeling, AICPA PC: Communication, IMA: Decision Analysis

## Solution 207

1. It is ethical for a company to use all available data in order to evaluate managers, and even to collect data not routinely available. In fact, such a method seems preferable to one in which the company may only use specified financial data in its evaluation of a manager's performance. It does not imply a departure from GAAP, nor that the company does not actually use the information prepared according to GAAP. It supplements the standard reports, it does not replace them.

## Solution 207 (Cont.)

2. The company should make certain that the appropriate information is calculated in the same way each period. All the relevant data should be collected and reported each period. New data should be limited. The qualitative information should be complemented, not replaced, by the regular financial information.

## S-A E 208 (Communication)

Volumetrica, a producer of audio equipment for large computer systems, is reviewing its policies as part of a biannual self-examination of the company. As part of this process, all managers have been asked to carefully examine costs and determine as closely as possible which costs are direct and which are indirect.

Linda Bedard and Sam Hilton, managers of different manufacturing departments in the same building, have been working together. They found the following four costs that could be economically traced to the products, but have historically been a part of overhead:

- Cost of setting up the machinery for a different production run.
- Cost of minor assembly components such as knobs and switches.
- Cost of packaging, which is quite different for each model.
- Cost of inspecting and testing each model.

None of the costs is significant by itself, but together these four costs make up between 10 and $15 \%$ of the total cost of the product. Linda favors "leaving well enough alone," as she puts it, and leaving these costs in overhead. She is afraid that her volunteering to trace these costs will result in her having to trace many more costs in the future. Sam, on the other hand, prefers to have the product cost as accurate as possible. He points out that these costs are already known, and the process would require little extra work.

## Required:

You have been called on in your function as accounting manager to resolve the dispute. Write a memo to Linda and Sam, supporting one or the other position. Be sure to adequately defend your position, but be brief.

Ans: N/A, LO: 2, Bloom: K, Difficulty: Easy, Min: 5, AACSB: Communications, AICPA BB: Industry/Sector, AICPA FN: Decision Modeling, AICPA PC:

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## Solution 208

TO: Linda Bedard and Sam Hilton
FROM: Nancy West, Accounting Manager
RE: Tracing overhead
I strongly support the tracing of as much of what is now overhead directly to the products as possible (sorry, Linda). Besides giving more accurate product costs now, as Sam says, it will help us considerably in the future. We can evaluate products better, the more we know about which costs they generate. Otherwise, we just assign them some amount of overhead, which may be either more or less than they actually cost.

Thank you both for your hard work. It is true, as Linda says, that our reviews will (temporarily) cause us more work (sorry, Sam). However, I think you'll both agree that the benefits of knowing the costs of our products better will make the effort well worthwhile.

So, let's start tracing the four costs you mentioned now. Once we have the glitches ironed out, we'll share the results with the other departments.
(signed)


[^0]:    Ans: N/A, LO: 1, Bloom: K, Difficulty: Easy, Min: 5, AACSB: Communications, AICPA BB: Industry/Sector, AICPA FN: Measurement, AICPA PC: Communication, IMA: Business Economics

[^1]:    Ans: N/A, LO: 2, Bloom: K, Difficulty: Easy, Min: 5, AACSB: Communications, AICPA BB: Industry/Sector, AICPA FN: Reporting, AICPA PC:

